### MEMORANDUM

Date:

June 16, 2008

File No.:

1830-20

To:

City Manager

From:

Financial Accounting Manager

Subject:

2007 Annual Financial Report

### RECOMMENDATION:

THAT the Annual Financial Report for the year ended December 31, 2007 be received;

AND THAT the Statement of 2008 and 2009 Municipal Objectives be received;

AND THAT the Council Remuneration and Expenses report, Employee Remuneration report and schedule of Payment for the Provision of Goods and Services be received.

### BACKGROUND:

In April, the City of Kelowna's annual financial statements for the year ended December 31, 2007 were reviewed by the audit committee and subsequently approved by Council. In addition to the financial statements, the Annual Financial Report contains a management report on current operations, a statistical section, and the Statement of Municipal Objectives for the years 2008 and 2009. The statement of objectives includes corporate objectives, strategies and performance measures for the various strategies.

A report on permissive tax exemptions granted by Council is also included within the statistical section of the annual report. The amount reported in this section is the municipal portion of taxes exempted for the year 2007 as required under the Community Charter.

The statement of Council remuneration and expenses, employee remuneration report, and the schedule of payment for the provision of goods and services are prepared annually as part of the Financial Information Act reporting requirements.

### LEGAL/STATUTORY PROCEDURAL REQUIREMENTS:

The Community Charter section 98 "Annual municipal report" requires that the annual report be prepared by June 30<sup>th</sup> of each year, that it is available for public inspection and is available at the annual meeting. Section 99 of the Community Charter states that Council must annually consider, at a Council meeting or other public meeting, the annual report and submissions and questions from the public.

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Considerations that were not applicable to this report:

LEGAL/STATUTORY AUTHORITY:

**INTERNAL CIRCULATION TO:** 

**EXISTING POLICY:** 

FINANCIAL/BUDGETARY CONSIDERATIONS:

PERSONNEL IMPLICATIONS:

**TECHNICAL REQUIREMENTS:** 

**EXTERNAL AGENCY/PUBLIC COMMENTS:** 

ALTERNATE RECOMMENDATION:

Jackie Dueck

Approved for Inclusion:

Paul Macklem, CMA

Director of Financial Services



### COUNCIL REMUNERATION AND EXPENSES, EMPLOYEE REMUNERATION AND EXPENSES AND PAYMENT FOR PROVISION OF GOODS OR SERVICES

FOR THE YEAR ENDED DECEMBER 31, 2007

Paul Macklem, CMA Director of Financial Services

Council Remuneration and Expense Report for the year ended December 31, 2007

Surname	First Name	Taxable Remuneration	Non-taxable Allowance	Other Expenses	Benefits
Mayor			7		
SHEPHERD	SHARON ANNE	56,492	27,922	6,253	4,100
Councillor	S				
BLANLEIL	ANDRE	17,474	8,906		
CLARK	BARRIE	17,474	8,906	3,877	
DAY	COLIN	17,689	9,132	1,639	
GIVEN	BRIAN	17,466	8,960	878	
GRAN	CAROL	18,020	9,068	2,753	
HOBSON	ROBERT D.	17,704	9,021	5,371	
LETNICK	NORMAN	17,790	8,895		
RULE	MICHELE	18,028	9,014	4,825	
Total Council		198,138	99,824	25,594	4,100

Schedule of Remuneration and Expenses paid to or on behalf of each employee for the year ended December 31, 2007

Surname	First Name	Position	Salary	Expenses
Albiston	Andrew	Road Project Engineer	86,650.90	752.78
Astofooroff	Darryl	Roadways Construction Supervisor	74,073.29	4,183.56
Backmeyer	Don	Rec. Facilities Supervisor	79,570.01	2,744.56
Bagh	Signe	Mgr Pol Resrch/Strategic Plng	104,851.76	1,762.63
Baker	Rick	Dir, Corporate Development	155,781.88	868.72
Barth	Neil	Captain	90,207.11	0.00
Bayat	Мо	Manager, Permits & Inspections	85,691.74	3,340.04
Beaudry	Dale	Roadways/Equipment Superintendent	94,851.18	2,545.71
Berry	William	Wastewater Manager	112,749.18	2,750.12
Bjur	Larry	Platoon Captain	91,513.43	0.00
Blanleil	Rene	Fire Chief	138,000.31	623.45
Booth	Neil	Airport Assistant Fire Chief	69,755.18	8,977.11
Bostock	Bruce	Captain	87,920.15	0.00
Buchanan	Robbie	Firefighter	87,214.38	0.00
Bunce	Bruce	Traffic Signals Technician	88,838.21	664.38
Cairns	Karen	Communications Manager	74,520.23	629.41
Calhoun	Dale	Captain	89,566.19	0.00
Carr	Eric	Systems Development Manager	102,523.93	2,731.53
Castorf	Henry	Airport Duty Manager	74,561.04	1,518.84
Chapman	lan	Platoon Captain	87,212.28	0.00
Chasca	Danny	Firefighter- 10YR	81,015.62	0.00
Chatham	Allan	Captain	75,707.47	0.00
Clarke	Scott	Firefighter- 10YR	75,299.83	583.00
Clement	Shirley	Human Resources Manager	86,816.86	0.00
Cleveland	Randy	Civic Properties Manager	97,785.00	0.00
Collier	Bryan	Assistant Fire Chief	91,162.60	10,133.37
Covington	Charlene	Acting Dir, Human Resources	125,229.68	507.76
Crane	Patrick	Captain	88,956.85	0.00
Creron	Joe	Parks Manager	115,509.53	4,249.29
Cronquist	Scott	Firefighter- 10YR	78,251.55	0.00
Daft	Gregory	Fire Inspector II	78,090.29	100.00
Darchuk	Gord	Firefighter- 10YR	80,201.89	0.00
Davidson	Genelle	Mgr, Financial Systm&Investmnt	85,706.98	3,571.63
Degen	Don	Water & Drainage Manager	111,233.56	2,158.26
Dickinson	Ron	Inspection Services Manager	105,559.89	2,902.52
Dixon	Allen	License/Bylaw Enf. Supervisor	78,737.83	4,282.28
Dombowsky	Jerry	Transp Demand Supervisor	81,897.71	2,435.58
Drachenberg	Neil	Airport Fire & Security Chief	80,994.62	8,945.16
Dray	David	Properties Supervisor	77,078.33	1,570.50
Drope	Jody	Human Resources Manager	81,286.47	2,110.50

Surname	First Name	Position	Salary	Expenses
Dueck	Jackie	Financial Accounting Manager	83,862.91	1,715.58
Eichler	Theresa	Community Planning Manager	82,245.92	1,550.81
Enseleit	Calvin	Firefighter	77,484.97	0.00
Entwistle	Robert	Technical Systems Manager	99,176.60	2,807.75
Flack	Allison	City Clerk	97,456.56	3,387.05
Fleming	Stephen	Council Services Supervisor	78,698.88	2,340.52
Forbes	Ronald	Property Manager	74,678.35	2,941.67
Fuller	David	Assist. Gen. Mgr - Airport Ops	108,658.01	16,596.70
Gabriel	Jim	Sport & Recreation Manager	107,940.54	1,946.05
Gambacort	Shelley	Spvsr, Current Planning	93,991.66	75.00
Gibbs	Andrew	Park Design & Construction Supervisor	85,725.98	2,325.84
Gilchrist	Doug	Manager, Community Development & Real Estate	104,706.05	3,535.58
Golling	Ronald	Captain	88,642.39	0.00
Graham	David	Recr,Pks,Culturl Svc. Director	154,950.80	3,483.84
Grayston	Keith	Financial Planning Manager	97,715.81	1,098.54
Gunn	Lorna	Cultural Services Manager	82,078.01	8,089.49
Hailstones	John	Plumbing & Gas Insp Supervisor	80,769.95	5,713.04
Hall	James	Airport Operations Manager	78,690.73	5,114.35
Hall	Steven	Firefighter	80,406.73	0.00
Heyming	Harold	Platoon Captain	89,215.35	0.00
Hill	Timothy	Firefighter	78,633.44	0.00
Hollier	Lawrence	Firefighter- 10YR	76,014.29	0.00
Hoy	Timothy	Platoon Captain	87,457.87	0.00
Jacobson	Kenneth	Fire Training/Safety Officer	90,402.17	1,509.21
Johnston	Alex	Crime Prevention Officer	75,794.98	0.00
Kayfish	Lance	Risk Manager	84,522.67	2,976.50
Kelly	John	Firefighter- 10YR	76,182.41	0.00
Kiehlbauch	Shayne	Firefighter- 10YR	76,728.37	583.00
Klonteig	Kerry	Assistant Fire Chief	103,059.32	685.00
Kolar	Joseph	Firefighter	75,073.60	0.00
Kranabetter	Mark	Firefighter- 10YR	75,856.34	583.00
Light	Tim	Captain	90,645.05	0.00
Light	Gordon	Solid Waste Supervisor	75,415.68	1,563.50
Loken	Dennis	Platoon Captain	89,752.77	0.00
MacGillivray	Maureen	Purchasing Manager	91,199.18	782.00
Macklem	Paul	Financial Services Director	163,465.72	3,608.21
Mattiussi	Ronald	City Manager	222,507.89	6,857.49
McNeely	Cindy	Electrical Administration Manager	77,535.69	1,502.14
Meadows	Scott	Police Admin. Services Manager	80,819.75	0.00
Miller	Rodney	Assistant Fire Chief	96,015.31	4,019.76
Miller	Dennis	Firefighter- 10YR	77,205.99	0.00
Moore	Brian	Fire Administration Officer	81,156.89	0.00
Muenz	Steven	Development Engineer. Manager	115,660.08	5,300.49
Murrell	Michael	Utility Operations Supervisor	77,815.79	4,668.89

Surname	First Name	Position	Salary	Expenses
Murrell	Gordon	Roadways Supervisor	78,000.74	3,034.91
Nadasde	Wayne	Utilities Construction Supervisor	91,736.47	4,374.83
Neid	Michael	Fire Prevention Officer	88,626.01	400.00
Oddleifson	Reid	Development Manager	105,042.03	1,082.66
O'Reilly	Shawn	Captain	89,083.01	0.00
Paley	Glenn	Asst. Fire Training Officer	82,966.62	1,008.00
Palmer	Fred	Sr Airport Ops Specialist	70,427.32	4,683.09
Pekrul	Brian	Captain	87,757.78	0.00
Pinda	Ronald	Captain	85,477.45	0.00
Pynenburg	Mary	Director - Planning & Development Services	152,408.13	431.08
Rasmussen	Douglas	Information Services Manager	117,404.52	1,749.66
Ready	Ronald	Building Inspectors Supervisor	75,944.82	3,434.84
Richard	Gerry	Captain	88,870.72	0.00
Roelofs	Henry	Captain	87,983.82	0.00
Roshinsky	Steven	Firefighter- 10YR	78,147.22	0.00
Sakamoto	Blaine	Captain	87,853.58	0.00
Samaddar	Sam	Assist. Gen. Mgr Airport Dev	103,304.10	0.00
Schleppe	Robert	Firefighter- 10YR	81,668.56	0.00
Schraeder	Jeremy	Firefighter	75,201.19	0.00
Sellick	Roger	Airport General Manager	134,669.76	28,550.72
Serres	Lawrence	Captain	83,544.78	0.00
Shaughnessy	Robert	Subdivision Approving Officer	100,800.66	75.00
Shaw	Joel	Wastewater Engineer	91,232.28	735.12
Shipclark	David	Director of Corporate Services	146,499.32	3,590.90
Simpson	Eric	Captain	82,054.28	0.00
Sophonow	Ted	Parks Operation & Maintenance Supervisor	77,078.35	2,624.05
Staniszewski	Joseph	Human Resources Manager	92,168.30	0.00
Thiessen	Angie	Rec Spvsr - Finance & Admin	79,496.22	0.00
Torgerson	Mark	Utilities Foreman	75,103.95	1,314.40
Volk	Micah	Firefighter	75,105.54	0.00
Vos	John	Works & Utilities Director	167,715.31	4,711.84
Wallick	Steve	Firefighter- 10YR	80,436.76	0.00
Walter	Lynn	Manager Financial Projects	94,231.47	929.72
Watt	Mark	Environment & Solid Waste Mgr	101,116.49	2,820.32
Weaden	Adrian	Water & Sewer Pump Station Supervisor	77,755.66	9,170.39
Westlake	Ron	Transportation Manager	120,039.60	8,171.94
Whittle	Brian	Traffic Signals Technician	79,424.33	2,625.82
Wiberg	Kyle	Firefighter	141,196.86	0.00
Wilde	Louis	Assistant Fire Chief	100,501.82	1,565.53
Wilson	lan	Urban Forestry Supervisor	80,195.80	2,146.82
Wollin	Wilfred	Traffic Supervisor	80,334.59	1,595.34
Zahara	Randy	Theatre Manager	77,254.97	1,957.52
Zimmermann	Lorne	Firefighter- 10YR	83,884.18	0.00
Zol	Diano	Firefighter	75,419.35	0.00

Surname	First Name	Position	Salary	Expenses
Employees Le	ss than \$75,000		<del>###########</del>	255,090.54
Total of all Er	mployees*		###########	522,878.73

<sup>\*</sup> Prepared under the Financial Information Regulation, Schedule 1, Section 6 (2),(3),(6),(7) and (8)

### STATEMENT OF SEVERANCE AGREEMENTS\*\*

There were two severance agreements under which payments commenced between the City of Kelowna and its non-unionized employees during the fiscal year 2007.

The range of equivalent months' compensation was 8 - 9 months.

\*\*Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7)

### **RECONCILIATION PER SECTION 6 (2) (d)**

Total Employees (including council)	45,102,678
Total per Expenditure by Function and Object- Salaries & Benefits	49,403,799
Variance, difference Fringe Benefits- Employer portion	(4,301,121)

Supplier's Name	Amount
0714422 BC LTD.	132,961.46
0726570 BC LTD	189,958.64
24/7 TRAFFIC CONTROL	36,473.01
357581 B.C. LTD.,	48,438.64
3M CANADA INC	25,230.97
566214 B.C. LTD	86,803.93
649635 BC LTD/0737005 BC LTD.	77,544.95
678222 BC LTD.	64,536.45
694230 B.C. LTD.	26,984.09
731830 BC LTD.	29,470.15
A.G. APPEL ENTERPRISES LTD.	313,718.10
ABC PIPE CLEANING SERVICES LTD.	188,335.85
ACCESSORIES MACHINERY LIMITED	34,190.25
ACCU-SWEEP SERVICES LTD.	27,341.64
ACKLANDS-GRAINGER INC.	57,792.01
ACTIVE NETWORK	32,958.71
ACTON CONSULTING LTD.	37,848.29
AGRESSO CORPORATION	715,830.59
ALLIANCE COMMUNICATIONS	27,755.21
ALTEC INDUSTRIES LTD	248,245.70
ANDREW SHERET LTD.	32,598.35
ANSELL CONSTRUCTION LTD.	2,056,886.34
AON REED STENHOUSE INC.	119,616.00
APPLE VALLEY BOBCAT SERVICE	57,452.00
ASSOCIATED ENGINEERING B.C. LTD.	553,816.25
ATLAS POWER SWEEPING LTD.	151,021.81
AVALON EVENT RENTALS INC.	31,814.64
AVENSYS	52,982.24
B. TAKHAR ENTERPRISES LTD	85,542.00
BANK OF MONTREAL	25,502.96
BC ASSESSMENT AUTHORITY	1,726,522.86
BC HOUSING	38,155.87
BC LIQUOR	28,362.59
BC TRANSIT	4,639,476.77
BEE-CLEAN BUILDING MAINTENANCE INC.	31,421.64
BELL CANADA	25,594.65
BELL MOBILITY INC.	34,803.78
BEL-MK ENGINEERING LTD.	252,881.37
BENNETT CONTRACTING LTD.	456,700.17

Supplier's Name	Amount
BETTY VAN EXAN ENTERPRISES	357,216.09
BFI CANADA	287,226.09
BIRKS CO., THE	39,912.60
BK TRUCKING	25,966.29
BLACK & MCDONALD LIMITED	1,272,356.29
BLACK MOUNTAIN IRRIGATION DISTRICT	50,642.34
BLACKTOP TRAFFIC CONTROL	46,602.90
BLAKE, CASSELS & GRAYDON LLP	38,812.30
BLENK DEVELOPMENT CORPORATION	43,686.31
BODYCOTE TESTING GROUP	28,759.23
BOULTBEE PEST CONTROL LTD.	38,878.60
BRADSHAW CONSULTING GROUP INC.	53,500.85
BRENNTAG CANADA INC.	182,144.38
BRITE - LITE VANCOUVER INC.	30,427.32
BRITTANIA INDUSTRIES INC	47,523.24
C I B A SPECIALTY CHEMICALS	77,716.88
CAMERON JANITORIAL	99,175.87
CANADA POST	25,000.00
CANADA SAFETY EQUIPMEN	27,130.29
CANADIAN DEWATERING LTD.	28,686.67
CANADIAN LOCKER COMPANY LIMITED	46,253.53
CANADIAN UNION OF PUBLIC EMPLOYEES	534,187.99
CAPRI INSURANCE - CROSSING	332,526.00
CARMANAH TECHNOLOGIES	31,768.80
CARO ENVIROMENTAL SERVICES	65,280.61
CATHERINE BERRIS ASSOCIATES INC	92,571.82
CENTRAL OKANAGAN FOUNDATION	92,800.00
CENTRAL OKANAGAN HERITAGE SOCIETY	57,849.93
CENTRAL OKANAGAN REGIONAL HOSPITAL	6,687,457.00
CENTRAL OKANAGAN SAILING ASSOCIATION	26,410.00
CENTURY VALLEN	70,813.16
CH2M HILL CANADA LIMITED	155,368.71
CHBC-TV - A DIVISION OF	56,276.75
CHECKMATE CABS LTD.	91,409.83
CHEVRON CANADA LIMITED	1,419,485.71
CHILDREN'S FESTIVAL SOCIETY OF KELOWNA	31,863.57
CIESLUK, KARL	42,869.49
CINTAS THE UNIFORM PEOPLE	85,059.95
CITICORP VENDOR FINANCE, LTD.	37,491.53

Supplier's Name	Amount
CITY OF VERNON	109,362.27
CKOV & CKLZ - FM	33,174.82
CMW INSURANCE SERVICES LTD	1,325,794.00
COBRA ELECTRIC	38,184.39
COMMISSIONAIRES BC	1,375,093.59
COMPLETE CLIMATE CONTROL INC.	42,219.06
COOKSON MOTORS LTD.	452,975.38
COPCAN CONTRACTING LTD.	8,422,115.84
CORIX UTILITIES INC.	1,522,517.06
CORIX WATER PRODUCTS INC	386,997.95
CORMODE & DICKSON LTD	369,182.74
CORNOCK, COLLEEN	39,417.24
CORPORATE EXPRESS	124,311.00
COWBOY FORESTRY LTD.	88,224.86
COYSA / KELOWNA UNITED SOCCER	59,922.00
CREATIVE TRANSPORTATION SOLUTIONS	56,147.49
CTQ CONSULTANTS LTD.	87,864.30
D & L SEPTIC SERVICES	86,481.16
D B PERKS & ASSOCIATES LTD	26,134.24
DAN S TIRE SERVICE	61,396.76
DANCO EQUIPMENT INC	41,701.52
DAYTON & KNIGHT LTD.	82,347.53
DELEURME ENTERPRISES (B.C)	40,704.00
DELL CANADA INC.	352,432.83
DESIGN GROUP STAFFING SERVICES INC	28,090.00
DIANNE & DON'S BUILDING MAINTENANCE	76,114.36
DISTRICT OF LAKE COUNTRY	326,102.15
DIVERSIFIED REHABILITATION GROUP	36,925.50
DMD & ASSOCIATES LTD	28,951.18
DON FOLK CHEV OLDS INC.	34,216.05
DONALD LUXTON & ASSOCIATES INC.	35,748.51
DOWNTOWN KELOWNA ASSOCIATION	619,703.11
E.C.L. FIBERGLASS MANUFACTURING INC.	28,518.14
EAGLE PUMP AND COMPRESSOR LTD.	25,082.62
EARTH TECH (CANADA) INC.	1,121,895.53
EBA ENGINEERING CONSULTANTS LTD.	473,951.36
EBB ENVIRONMENTAL CONSULTANTS INC	106,047.90
ECONOLITE CANADA INC.	1,038,318.09
ECONOWISE OFFICE PRODUCTS	32,244.79

ECOSCAPE ENVIRONMENTAL CONSULTANTS LTD.         65,033.12           ELECTRIC MOTOR & PUMP SERVICE         61,673.71           ELECTROMEGA LTD.         41,387.95           EMCO CORPORATION         197,299.67           EMIL ANDERSON CONSTRUCTION (EAC) INC.         125,783.76           ENGINEERED COMPOST SYSTEMS         50,039.00           ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY	Supplier's Name	Amount
ELECTROMEGA LTD.         41,387.95           EMCO CORPORATION         197,299.67           EMIL ANDERSON CONSTRUCTION (EAC) INC.         125,783.76           ENGINEERED COMPOST SYSTEMS         50,039.00           ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORTIS BC         18,432,632.07           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         4	ECOSCAPE ENVIRONMENTAL CONSULTANTS LTD.	65,033.12
EMCO CORPORATION         197,299.67           EMIL ANDERSON CONSTRUCTION (EAC) INC.         125,783.76           ENGINEERED COMPOST SYSTEMS         50,039.00           ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRISCH LAND SURVEYING INC	ELECTRIC MOTOR & PUMP SERVICE	61,673.71
EMIL ANDERSON CONSTRUCTION (EAC) INC.         125,783.76           ENGINEERED COMPOST SYSTEMS         50,039.00           ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER </td <td>ELECTROMEGA LTD.</td> <td>41,387.95</td>	ELECTROMEGA LTD.	41,387.95
ENGINEERED COMPOST SYSTEMS         50,039.00           ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,541.34           FAIRWOOD DEVELOPMENTS         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE	EMCO CORPORATION	197,299.67
ENSEICOM INC         58,134.67           ENSIGN BROS. ENTERPRISES LTD.         147,064.55           ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         66,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE         58,30	EMIL ANDERSON CONSTRUCTION (EAC) INC.	125,783.76
ENSIGN BROS. ENTERPRISES LTD.       147,064.55         ENVIRO WEST INC.       50,994.75         ESRI CANADA LIMITED       47,409.52         EVERGRO CANADA INC.       82,479.10         EXCEL METAL FAB. LTD.       30,686.08         F.A. DOBIN & SONS LTD       145,413.45         FAIRWOOD DEVELOPMENTS       29,125.81         FAM, CHRISTINA       43,047.67         FARWEST TRANSIT SERVICES       65,935.30         FDM SOFTWARE LTD.       27,520.56         FESTIVALS KELOWNA       343,752.16         FIELD DRILLING       61,130.99         FIRST RESPONSE TRAINING & SAFETY SYSTEMS       53,095.84         FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT	ENGINEERED COMPOST SYSTEMS	50,039.00
ENVIRO WEST INC.         50,994.75           ESRI CANADA LIMITED         47,409.52           EVERGRO CANADA INC.         82,479.10           EXCEL METAL FAB. LTD.         30,686.08           F.A. DOBIN & SONS LTD         145,413.45           FAIRWOOD DEVELOPMENTS         29,125.81           FAM, CHRISTINA         43,047.67           FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE         58,300.00           GERALD BAKER AIRPORT CONSULTANT         32,901.34           GIL BARRY CONTRACTING LTD.	ENSEICOM INC	58,134.67
ESRI CANADA LIMITED 47,409.52 EVERGRO CANADA INC. 82,479.10 EXCEL METAL FAB. LTD. 30,686.08 F.A. DOBIN & SONS LTD 145,413.45 FAIRWOOD DEVELOPMENTS 29,125.81 FAM, CHRISTINA 43,047.67 FARWEST TRANSIT SERVICES 65,935.30 FDM SOFTWARE LTD. 27,520.56 FESTIVALS KELOWNA 343,752.16 FIELD DRILLING 61,130.99 FIRST RESPONSE TRAINING & SAFETY SYSTEMS 53,095.84 FMC TECHNOLOGIES, INC - JETWAY 1,227,515.28 FORMA CONSTRUCTION LTD 264,757.09 FORTIS BC 18,432,632.07 FORTIS PACIFIC HOLDINGS INC. 8,749,820.96 FRASER CITY INSTALLATIONS (1989) LTD. 373,891.69 FRENCH, KEN & NOREEN 45,000.00 FRITSCH LAND SURVEYING INC. 29,653.50 G&T VANCOUVER 33,270.66 G. MOROSO & ASSOCIATES 873,752.03 GEERT MAAS SCULPTURE 58,300.00 GENERAL PAINT CORP. 171,841.53 GERALD BAKER AIRPORT CONSULTANT 32,901.34 GIL BARRY CONTRACTING LTD. 72,382.10 GLENMORE STORE LTD. 45,906.84 GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	ENSIGN BROS. ENTERPRISES LTD.	147,064.55
EVERGRO CANADA INC.  EXCEL METAL FAB. LTD.  5.A. DOBIN & SONS LTD  145,413.45  FAIRWOOD DEVELOPMENTS  29,125.81  FAM, CHRISTINA  43,047.67  FARWEST TRANSIT SERVICES  65,935.30  FDM SOFTWARE LTD.  72,520.56  FESTIVALS KELOWNA  343,752.16  FIELD DRILLING  61,130.99  FIRST RESPONSE TRAINING & SAFETY SYSTEMS  53,095.84  FMC TECHNOLOGIES, INC - JETWAY  1,227,515.28  FORMA CONSTRUCTION LTD  264,757.09  FORTIS BC  18,432,632.07  FORTIS PACIFIC HOLDINGS INC.  8,749,820.96  FRASER CITY INSTALLATIONS (1989) LTD.  773,891.69  FRENCH, KEN & NOREEN  45,000.00  FRITSCH LAND SURVEYING INC.  29,653.50  G&T VANCOUVER  33,270.66  G. MOROSO & ASSOCIATES  GERALD BAKER AIRPORT CONSULTANT  GENERAL PAINT CORP.  GENERAL PAINT CORP.  GLENMORE STORE LTD.  GLENMORE STORE LTD.  GLENMORE STORE LTD.  GLENMORE-ELLISON IMPROVEMENT DISTRICT  GLOBAL ROADWAY MAINTENANCE INC.  28,800.00  GODDARD, MARK W.  28,800.00	ENVIRO WEST INC.	50,994.75
EXCEL METAL FAB. LTD.  F.A. DOBIN & SONS LTD  FAIRWOOD DEVELOPMENTS  FAIRWOOD DEVELOPMENTS  FAM, CHRISTINA  FARWEST TRANSIT SERVICES  FORM SOFTWARE LTD.  FESTIVALS KELOWNA  FIELD DRILLING  FIELD DRILLING  FIELD DRILLING  FORMA CONSTRUCTION LTD  FORTIS BC  FORTIS PACIFIC HOLDINGS INC.  FRASER CITY INSTALLATIONS (1989) LTD.  FRENCH, KEN & NOREEN  FRENCH, KEN & NOREEN  FRITSCH LAND SURVEYING INC.  G&T VANCOUVER  G. MOROSO & ASSOCIATES  GERALD BAKER AIRPORT CONSULTANT  GIL BARRY CONTRACTING LTD.  GLENMORE STORE LTD.  GLENMORE STORE LTD.  GLENMORE STORE LTD.  GLENMORE-ELLISON IMPROVEMENT DISTRICT  GLOBAL ROADWAY MAINTENANCE INC.  29,653.70  GODDARD, MARK W.  28,800.00	ESRI CANADA LIMITED	47,409.52
F.A. DOBIN & SONS LTD	EVERGRO CANADA INC.	82,479.10
FAIRWOOD DEVELOPMENTS       29,125.81         FAM, CHRISTINA       43,047.67         FARWEST TRANSIT SERVICES       65,935.30         FDM SOFTWARE LTD.       27,520.56         FESTIVALS KELOWNA       343,752.16         FIELD DRILLING       61,130.99         FIRST RESPONSE TRAINING & SAFETY SYSTEMS       53,095.84         FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70	EXCEL METAL FAB. LTD.	30,686.08
FAM, CHRISTINA       43,047.67         FARWEST TRANSIT SERVICES       65,935.30         FDM SOFTWARE LTD.       27,520.56         FESTIVALS KELOWNA       343,752.16         FIELD DRILLING       61,130.99         FIRST RESPONSE TRAINING & SAFETY SYSTEMS       53,095.84         FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	F.A. DOBIN & SONS LTD	145,413.45
FARWEST TRANSIT SERVICES         65,935.30           FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE         58,300.00           GENERAL PAINT CORP.         171,841.53           GERALD BAKER AIRPORT CONSULTANT         32,901.34           GIL BARRY CONTRACTING LTD.         72,382.10           GLENMORE STORE LTD.         45,906.84           GLENMORE-ELLISON IMPROVEMENT DISTRICT         51,350.53           GLIDEPATH SYSTEMS LTD.         66,717.66           GLOBAL ROADWAY MAINTENANCE INC.         25,275.70           GODDARD, MARK W.         28,800.00	FAIRWOOD DEVELOPMENTS	29,125.81
FDM SOFTWARE LTD.         27,520.56           FESTIVALS KELOWNA         343,752.16           FIELD DRILLING         61,130.99           FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE         58,300.00           GENERAL PAINT CORP.         171,841.53           GERALD BAKER AIRPORT CONSULTANT         32,901.34           GIL BARRY CONTRACTING LTD.         72,382.10           GLENMORE STORE LTD.         45,906.84           GLENMORE-ELLISON IMPROVEMENT DISTRICT         51,350.53           GLIDEPATH SYSTEMS LTD.         66,717.66           GLOBAL ROADWAY MAINTENANCE INC.         25,275.70           GODDARD, MARK W.         28,800.00	FAM, CHRISTINA	43,047.67
FESTIVALS KELOWNA       343,752.16         FIELD DRILLING       61,130.99         FIRST RESPONSE TRAINING & SAFETY SYSTEMS       53,095.84         FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FARWEST TRANSIT SERVICES	65,935.30
FIELD DRILLING       61,130.99         FIRST RESPONSE TRAINING & SAFETY SYSTEMS       53,095.84         FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FDM SOFTWARE LTD.	27,520.56
FIRST RESPONSE TRAINING & SAFETY SYSTEMS         53,095.84           FMC TECHNOLOGIES, INC - JETWAY         1,227,515.28           FORMA CONSTRUCTION LTD         264,757.09           FORTIS BC         18,432,632.07           FORTIS PACIFIC HOLDINGS INC.         8,749,820.96           FRASER CITY INSTALLATIONS (1989) LTD.         373,891.69           FRENCH, KEN & NOREEN         45,000.00           FRITSCH LAND SURVEYING INC.         29,653.50           G&T VANCOUVER         33,270.66           G. MOROSO & ASSOCIATES         873,752.03           GEERT MAAS SCULPTURE         58,300.00           GENERAL PAINT CORP.         171,841.53           GERALD BAKER AIRPORT CONSULTANT         32,901.34           GIL BARRY CONTRACTING LTD.         72,382.10           GLENMORE STORE LTD.         45,906.84           GLENMORE-ELLISON IMPROVEMENT DISTRICT         51,350.53           GLIDEPATH SYSTEMS LTD.         66,717.66           GLOBAL ROADWAY MAINTENANCE INC.         25,275.70           GODDARD, MARK W.         28,800.00	FESTIVALS KELOWNA	343,752.16
FMC TECHNOLOGIES, INC - JETWAY       1,227,515.28         FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FIELD DRILLING	61,130.99
FORMA CONSTRUCTION LTD       264,757.09         FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FIRST RESPONSE TRAINING & SAFETY SYSTEMS	53,095.84
FORTIS BC       18,432,632.07         FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FMC TECHNOLOGIES, INC - JETWAY	1,227,515.28
FORTIS PACIFIC HOLDINGS INC.       8,749,820.96         FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FORMA CONSTRUCTION LTD	264,757.09
FRASER CITY INSTALLATIONS (1989) LTD.       373,891.69         FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FORTIS BC	18,432,632.07
FRENCH, KEN & NOREEN       45,000.00         FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FORTIS PACIFIC HOLDINGS INC.	8,749,820.96
FRITSCH LAND SURVEYING INC.       29,653.50         G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FRASER CITY INSTALLATIONS (1989) LTD.	373,891.69
G&T VANCOUVER       33,270.66         G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FRENCH, KEN & NOREEN	45,000.00
G. MOROSO & ASSOCIATES       873,752.03         GEERT MAAS SCULPTURE       58,300.00         GENERAL PAINT CORP.       171,841.53         GERALD BAKER AIRPORT CONSULTANT       32,901.34         GIL BARRY CONTRACTING LTD.       72,382.10         GLENMORE STORE LTD.       45,906.84         GLENMORE-ELLISON IMPROVEMENT DISTRICT       51,350.53         GLIDEPATH SYSTEMS LTD.       66,717.66         GLOBAL ROADWAY MAINTENANCE INC.       25,275.70         GODDARD, MARK W.       28,800.00	FRITSCH LAND SURVEYING INC.	29,653.50
GEERT MAAS SCULPTURE 58,300.00 GENERAL PAINT CORP. 171,841.53 GERALD BAKER AIRPORT CONSULTANT 32,901.34 GIL BARRY CONTRACTING LTD. 72,382.10 GLENMORE STORE LTD. 45,906.84 GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	G&T VANCOUVER	33,270.66
GENERAL PAINT CORP. 171,841.53 GERALD BAKER AIRPORT CONSULTANT 32,901.34 GIL BARRY CONTRACTING LTD. 72,382.10 GLENMORE STORE LTD. 45,906.84 GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	G. MOROSO & ASSOCIATES	873,752.03
GERALD BAKER AIRPORT CONSULTANT  GIL BARRY CONTRACTING LTD.  GLENMORE STORE LTD.  GLENMORE-ELLISON IMPROVEMENT DISTRICT  GLIDEPATH SYSTEMS LTD.  GLOBAL ROADWAY MAINTENANCE INC.  GODDARD, MARK W.  32,901.34  72,382.10  72,382.10  65,906.84  66,717.66  66,717.66  GLOBAL ROADWAY MAINTENANCE INC.  25,275.70  28,800.00	GEERT MAAS SCULPTURE	58,300.00
GIL BARRY CONTRACTING LTD. 72,382.10 GLENMORE STORE LTD. 45,906.84 GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	GENERAL PAINT CORP.	171,841.53
GLENMORE STORE LTD. 45,906.84 GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	GERALD BAKER AIRPORT CONSULTANT	32,901.34
GLENMORE-ELLISON IMPROVEMENT DISTRICT 51,350.53 GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	GIL BARRY CONTRACTING LTD.	72,382.10
GLIDEPATH SYSTEMS LTD. 66,717.66 GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	GLENMORE STORE LTD.	45,906.84
GLOBAL ROADWAY MAINTENANCE INC. 25,275.70 GODDARD, MARK W. 28,800.00	GLENMORE-ELLISON IMPROVEMENT DISTRICT	51,350.53
GODDARD, MARK W. 28,800.00	GLIDEPATH SYSTEMS LTD.	66,717.66
GODDARD, MARK W. 28,800.00	GLOBAL ROADWAY MAINTENANCE INC.	25,275.70
GOLDER ASSOCIATES LTD. 295,049.63	GODDARD, MARK W.	
	GOLDER ASSOCIATES LTD.	295,049.63

Supplier's Name	Amount
GOLF CENTRE, THE	40,031.20
GRAND OKANAGAN RESORT, THE	130,177.08
GRANT THORNTON LLP	52,359.76
GRASSMICK'S EXCAVATING LTD.	237,615.52
GREAT MASTER CLEANING CONTRACTORS	363,247.30
GREAT WEST EQUIPMENT	30,962.40
GREENLEAF ENTERPRISES LTD.	875,788.96
GREENLINE GOLF AND TURF EQUIPMENT LTD	28,159.60
GSP INC	57,134.00
GUILLEVIN INTERNATIONAL CO.	197,848.46
H. BENSON ELECTRIC LTD.	85,315.96
H.R. TOSTENSON LTD.	112,294.04
H2OKANAGAN WATER CONSERVATION LTD.	221,411.88
HABITAT SYSTEMS INCORPORATED	41,095.34
HAYDEN, BARBARA	64,991.20
HAYTER CONSTRUCTION LTD.	8,886,430.09
HAZCO ENVIRONMENTAL SERVICES LTD.	141,398.32
HEENAN BLAIKIE	62,843.68
HEIMANN, HEINZ & GISELA	37,765.00
HMA ARCHITECTS INC.	519,961.63
HOBAN EQUIPMENT LTD	442,781.74
HORT PRO CONTRACTING LTD.	200,656.90
HUNGRY HOUND RESTAURANT	97,913.21
IBI GROUP	45,988.10
IMPERIAL PARKING CANADA CORPORATION	291,822.62
IMS INFRASTRUCTURE MANAGEMENT SERVICES	72,610.00
INPROTECT SYSTEMS INC.	83,946.78
INTERIOR EMULSIONS LTD.	66,771.94
INTERIOR PORTABLE RENTALS LTD.	63,620.63
INTERIOR TESTING SERVICES LTD.	45,095.80
INTERNATIONAL ASSOC. OF FIREFIGHTERS	139,982.77
INTERVISTAS CONSULTING INC.	107,448.31
IRON HORSE DEVELOPMENTS LTD	238,270.74
IRON MOUNTAIN	28,760.83
IRONMAN HOLDINGS LTD.	36,937.30
J. STEPHEN TRUCKING LTD.	44,050.42
JAMES WESTERN STAR STERLING	136,575.86
JOHN BACHELDER CONSTRUCTION LTD.	27,814.40
JOHN BROOKS CO. LTD.	34,252.56

Supplier's Name	Amount
JOHN KUNOW	34,449.52
KARMA BASRAN TRUCKING LTD.	103,350.00
KEL EXCAVATING LTD	26,282.70
KELDON ELECTRIC & DATA LTD.	194,080.95
KELOWNA 2008 BC SUMMER GAMES SOCIETY	60,000.00
KELOWNA ART GALLERY	525,022.15
KELOWNA ARTS FOUNDATION	80,000.00
KELOWNA BOYS & GIRLS CLUB	426,938.75
KELOWNA CABS (1981) LTD.	153,252.00
KELOWNA CAPITAL NEWS LTD.	214,818.72
KELOWNA CHAINSAWS	30,184.59
KELOWNA CHAMBER OF COMMERCE	346,991.80
KELOWNA DAILY COURIER , THE	197,096.92
KELOWNA FLIGHTCRAFT	26,585.85
KELOWNA IRON WORKS	48,886.89
KELOWNA MERCEDES-BENZ	349,317.30
KELOWNA MUSEUM'S SOCIETY	691,164.94
KELOWNA PACIFIC RAILWAY LTD.	53,249.38
KELOWNA RCMP AUXILIARY	44,400.00
KELOWNA STEEL FABRICATORS LTD.	40,879.71
KELOWNA TOYOTA LTD.	50,120.50
KELOWNA VISUAL & PERFORMING ARTS	173,320.42
KELOWNA WATERWORKS	30,712.26
KELOWNA YACHT CLUB	33,316.94
KENT-MACPHERSON	143,168.00
KERR WOOD LEIDAL ASSOC. LTD.	104,228.07
KERSHAW KUROYAMA	35,762.32
KETTLE VALLEY DEVELOPMENT	50,000.00
KETTLE VALLEY HOLDINGS LTD	107,821.66
KING LUMINAIRE	112,052.60
KNIGHT'S VACUUM SERVICES LTD.	462,010.06
KNORR CONSTRUCTION	89,446.40
KON KAST PRODUCTS LTD	143,219.16
KOST FIRE SAFETY LTD.	33,241.18
KROMER CO.	32,670.00
KRUEGER ELECTRICAL LTD.	39,103.45
LAFRENTZ ROAD MARKING	34,584.09
LAHAWK ENTERPRISES	54,579.40
LANARC CONSULTANTS LTD	55,019.05

Supplier's Name	Amount
LIDSTONE, YOUNG, ANDERSON "IN TRUST"	9,127,310.04
LIDSTONE, YOUNG, ANDERSON	496,344.22
LYNX BRAND FENCE PRODUCTS LTD.	40,759.87
M116 ENTERPRISES LTD.	37,705.33
MACLEAN GROUP MARKETING INC.	65,775.56
MAGNUM RESULTS CORP.	79,532.45
MAILEY DEVELOPMENTS LTD.	528,441.69
MANULIFE FINANCIAL	90,049.53
MAPLE REINDERS INC.	3,066,198.00
MARATHON COMMUNICATIONS INC.	25,606.94
MARCELS EQUIPMENT LTD	28,523.50
MARKUI CONTRACTING LTD.	41,095.89
MASTER POOLS ALTA LTD	59,008.60
MATTHEWS CANADA LTD.	38,272.23
MCASPHALT WESTERN LTD.	533,125.11
MEARL'S MACHINE WORKS LTD	149,549.33
MEIKLEJOHN ARCHITECTS INC.	199,943.15
METALIFE CONSERVATION	117,739.50
METRO MOTORS LTD.	398,599.19
MIDDLETON'S CUSTOM ROOFING & TORCH WORKS	36,050.76
MID-MOUNTAIN EXCAVATING LTD.	140,628.61
MILLENNIUM PROTECTION INC.	44,347.22
MINISTER OF FINANCE	37,544,378.66
MINISTER OF FINANCE, PROVINCE OF B.C.	957,695.98
MMM GROUP	228,120.71
MORROW ENVIRONMENTAL CONSULTANTS INC	27,912.70
MULTI-POWER PRODUCTS	35,793.43
MYRON'S DOOR SERVICE LTD	39,867.49
NAPA AUTO PARTS	142,596.71
NEW WEST GYPSUM RECYCLING (BC) INC.	110,089.63
NO FEAR CLEANING	57,457.85
NO. 21 GREAT PROJECTS LTD.	118,656.35
NOBLE TRACTOR & EQUIPMENT LTD.	42,610.53
NORTHERN COMPUTER	45,407.92
NOVA POLE INTERNATIONAL INC.	76,419.64
O.K. BUILDERS SUPPLIES LTD.	142,136.97
OCE IMAGISTICS CANADA INC	50,868.76
OK BUILDERS SUPPLIES LTD.	25,659.36
OK EXCAVATING	248,806.08

Supplier's Name	Amount
OKANAGAN AGGREGATES LTD.	189,661.03
OKANAGAN BOYS & GIRLS CLUB	67,950.00
OKANAGAN MAINLINE MUNICIPAL LABOUR	35,690.88
OKANAGAN MATERIAL HANDLING INC.	31,876.85
OKANAGAN REGIONAL LIBRARY	3,916,224.67
OKANAGAN SYMPHONY SOCIETY	48,000.00
OMEGA COMMUNICATIONS LTD.	159,147.95
OPUS HAMILTON CONSULTANTS LTD.	45,660.92
ORACLE CORPORATION CANADA INC.	200,747.94
ORCHARD FORD SALES LTD.	311,417.64
OTTO, TONY	27,536.24
OWEN BIRD LAW CORPORATION	27,970.90
PACIFIC CELLULAR	49,757.29
PACIFIC NORTHERN RAIL CONTRACTORS INC.	217,571.02
PACIFIC SPORT OKANAGAN	70,632.08
PCL CONSTRUCTORS WESTCOAST INC.	11,216,236.73
PENSION CORPORATION	6,284,774.11
PERKA CREATIONS OF B.C.	48,359.16
PETERS BROS. CONSTRUCTION LTD.	14,378,451.62
PETER'S BROS. CONSTRUCTION LTD.	581,264.62
PETRO-CANADA	69,524.05
PJS SYSTEMS INC.	163,721.56
POPEYE'S MOBILE POWER STEAM CLEANER LTD.	27,560.00
PORTER RAMSAY "IN TRUST"	219,787.96
POTEKEV, MR. FRANK	42,619.42
PRECISE PARKLINK INC.	621,443.47
PRO FLAG TRAFFIC CONTROL	102,066.60
PROCESS FOUR	123,084.29
PROMO WEST	41,259.07
PROSPERO CANADIAN LAND INVESTMENTS	30,519.31
QUALITY CHAIN LINK FENCING	74,806.41
R & L EXCAVATING	1,161,714.96
R & N MAINTENANCE (WESTERN DIVISION)	34,969.34
R. SMITH CONTRACTING LTD	316,712.21
R.G.PROPERTIES (MISSION) LTD.	38,794.09
R.S.S.D. VENTURES LTD.	52,057.80
RAY SMITH SERVICES	58,209.90
RECEIVER GENERAL FOR CANADA	27,114,558.37
REDLINE BOBCAT SERVICES	40,266.59

Supplier's Name	Amount
REGIONAL DISTRICT OF CENTRAL OKANAGAN	19,001,037.54
RESULTS MANAGEMENT SERVICES	64,547.64
RG ARENAS (KELOWNA) LTD.	1,223,695.39
ROBERT PROSSER & ASSOCIATES INC.	28,717.14
ROGERS WIRELESS INC.	186,339.80
RONA HOME & GARDEN #61	48,777.95
ROSSLAND CONTRACTING	94,291.44
ROYAL STAR ENTERPRISES INC.	1,143,596.86
ROYALE LANDSCAPING LTD	752,533.10
RSB ENGINEERING	47,850.17
RUNNALLS DENBY	32,142.02
RUTLAND SENIOR SECONDARY SCHOOL	27,432.40
RUTLAND WATERWORKS DISTRICT	33,120.53
RYDER ROOFING	53,784.40
SANDALE UTILITY PRODUCTS	102,962.43
SANDRA KOCHAN	67,740.12
SAWCHUK DEVELOPMENTS LTD	818,531.36
SBC INSURANCE AGENCIES LTD.	26,455.00
SCHOOL DISTRICT #23 (CENTRAL OKANAGAN)	98,814.10
SCOTIABANK	45,222.00
SEACOR ENVIRONMENTAL INC.	73,290.89
SECURE TRAFFIC CONTROL LTD.	249,836.70
SERWA BULLDOZING (1982) CO. LTD.	313,618.49
SHAW CABLE	43,819.81
SHAW CABLESYSTEMS G.P.	46,659.97
SHELL CANADA PRODUCTS LIMITED	1,372,699.00
SHERINE INDUSTRIES LTD.	63,787.01
SHORELINE PILEDRIVING AND WHARF	71,368.03
SIEMENS CANADA LIMITED	34,840.08
SIERRA LANDSCAPING LTD.	783,761.81
SIMPLE PURSUITS INC.	54,999.48
SITE360	63,765.59
SKYSERVICE AIRLINES	50,505.91
SMARTE CARTE INC.	31,043.21
SOFTCHOICE CORPORATION	93,684.15
SOL-AIR SYSTEMS INC.	25,594.50
SPENCE VALUATION GROUP INC.	30,181.91
SPIEGEL SKILLEN & ASSOCIATED LTD	131,808.49
ST. GEORGE MOVING & STORAGE	26,234.54

Supplier's Name	Amount
ST. PAUL FIRE & MARINE INSURANCE COMPANY	25,426.81
STANDARD RADIO INC.	38,723.62
STANTEC CONSULTING LTD. (SCL)	1,752,518.80
STUART W. MUIR CONSULTING	30,501.25
SUMMIT SOUTH DEVELOPMENTS JOINT VENTURE	43,600.00
SUN VALLEY ELECTRIC LTD.	26,919.23
SUN-OKA VALLEY TRANSPORT	319,092.62
SUNSET MEMORIAL & STONE LTD.	44,955.92
SUNSHINE THEATRE COMPANY SOCIETY	40,000.00
SUPERIOR CITY SERVICES	71,678.58
T & A DRILLING & BLASTING	50,569.66
T.E. FERGUSON LAND SURVEYING LTD.	56,752.04
T.R.'S ENTERPRISES LTD.	159,389.12
T.R.'S TRUCKING LTD.	102,770.06
T2 SYSTEMS CANADA INC	109,072.70
TALON SECURITY SERVICES INC.	224,500.83
TARLIT, STEVE	29,615.28
TCC THE CLEANING COMPANY CO LTD	201,098.22
TD CANADA TRUST	31,434.28
TEKNION FURNITURE SYSTEMS	124,473.99
TELUS ADVANCED SERVICES INC	56,952.00
TELUS COMMUNICATIONS INC.	615,926.39
TELUS MOBILITY	62,487.14
TELUS SERVICES INC	30,568.34
TERASEN GAS INC.	1,443,670.83
THE PEAKS OF CAPISTRANO	87,484.72
TIME BUSINESS MACHINES LTD.	72,312.38
TOLKO INDUSTRIES LTD	172,297.61
TOSHIBA OF CANADA LTD.	94,133.98
TOURISM KELOWNA	1,546,177.63
TRAFCO (CANADA)	145,983.83
TRANSTECH DATA SERVICES (1992)_ LTD	35,578.90
TRI-CITY CONTRACTING LTD.	111,588.63
TROJAN SECURITY SYSTEMS INC.	39,499.74
TYALTA INDUSTRIES INC.	133,984.00
UMA ENGINEERING LTD.	39,219.22
UNION OF BRITISH COLUMBIA MUNICIPALITIES	41,855.79
UNITED LOCK BLOCK LTD	48,776.79
URBAN SYSTEMS LTD.	2,075,991.25

Supplier's Name	Amount
VALLEY MAINTENANCE & OPERATIONS	199,837.68
VALU-MAID SERVICES INC	41,019.74
VAN GURP AND COMPANY	45,003.90
VANCOUVER INTERNATIONAL AIRPORT	86,282.00
VAN-KEL IRRIGATION	55,861.75
VERLAAN INVESTMENTS INC.	38,127.74
VIA ARCHITECTURE	36,585.50
VIKING CHAINS INC.	30,335.03
VIMAR EQUIPMENT LTD.	470,670.22
VISCO MANUFACTURING LTD.	64,913.86
WAL-MART CANADA CORP	59,240.98
WASTE MANAGEMENT	1,780,515.84
WATERPLAY MFG.INC.	32,286.36
WEIR-ENVIROTECH PUMPSYSTEMS CANADA	33,448.97
WEISBECK, JOHN & SARINA	41,095.89
WEST COAST MONUMENTS INC	55,777.42
WESTLAKE PAVING & AGGREGATES LTD	44,715.67
WESTVAC INDUSTRIAL LTD.	207,769.59
WEST-WIND NURSERIES LTD.	29,781.17
WHOLESALE FIRE & RESCUE LTD.	46,990.63
WIENER'S PLUMBING AND IRRIGATION LTD	109,372.39
WILBERT PRE-CAST LTD	110,805.01
WILCO LANDSCAPE CONTRACTORS LTD	421,140.33
WILDCAT SPECIALTY LOADER SERVICE	152,733.91
WILLIAMS MACHINERY	120,945.81
WINN RENTALS LTD	160,743.46
WISHBONE INDUSTRIES	41,254.85
WOLSELEY WATERWORKS GROUP	85,760.55
WORKSAFE BC	408,485.25
X-RAIL SIGNALS INC.	67,206.82
YMCA-YWCA OF THE CENTRAL OKANAGAN	705,848.53
YVONNE O'SHAUGHNESSY	25,237.61
ZEP MANUFACTURING CO.	28,667.73
ZIPRICK PLACE BC LTD.	68,100.19
VENDOR PAYMENTS LESS THAN 25,000	10,005,076
TOTAL PAYMENTS	274,418,582

Supplier's Name	Amount
RECONCILIATION PER SCHEDULE 1 SECTION 7	
Total Vendor Payments	274,418,582
Total per Expenditure by Function and Object (less Salaries) Payments made to other Taxing Authorities  * Variance	213,177,000 73,810,806 286,987,806 (12,569,225)
variance	(12,303,223)
* Variance consists of expenditures recorded through the general ledger that didn't require payment to a supplier:	
Major Contracts accrual variance Interest on internal financing Development Cost Charge Credits Sand and Gravel Inventory expensed from City owned pit Internal Equipment charges and allocations Other	(7,181,619) (1,992,391) (1,265,745) (1,220,079) (771,337) (138,054) (12,569,225)

Supplier's Name	Amount
DOWNTOWN AMBASSADOR PROGRAM	45,000
DOWNTOWN KELOWNA ASSOCIATION	426,000
FESTIVALS KELOWNA	371,164
KELOWNA ART GALLERY	418,083
KELOWNA ARTS FOUNDATION GRANT	210,000
KELOWNA BOYS & GIRLS CLUB	341,551
KELOWNA CHAMBER OF COMMERCE	346,430
KELOWNA MUSEUM ASSOCIATION	527,050
KELOWNA VISUAL & PERFORMING ARTS	159,840
KELOWNA YOUTH & FAMILY CENTRE (SD-16 VENTURES)	29,322
MISCELLANEOUS COMMUNITY SERVICE GRANTS	38,580
YMCA-YWCA OF THE CENTRAL OKANAGAN	707,085
TOTAL GRANTS OR CONTRIBUTIONS INCLUDED	3,620,105

## Statement of Financial Information Approval

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2) approves all the statements and schedules included in this Statement of Financial Information, produced under the <i>Financial Information Act</i> .	
Paul Macklem, CMA	Sharon Shepherd
Director of Financial Services	Mayor
Date	Date

### 2007 ANNUAL FINANCIAL REPORT OF THE CITY OF KELOWNA, BRITISH COLUMBIA For the year ended December 31, 2007



# City of Kelowna KELOWNA, BRITISH COLUMBIA

# for the year ended december 31, 2007

Report preparation by Corporate Communications and the Department of Financial Services



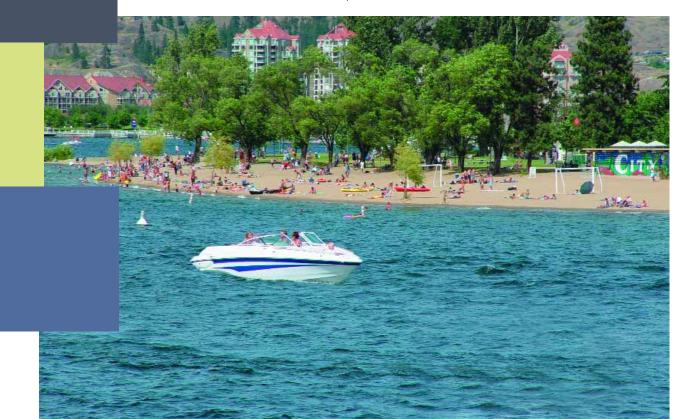
#### INTRODUCTION SECTION

1
2
3
4
5
6
7
8
10
11
12
13
14
15
16
18
20
22
23
24

### STATISTICAL SECTION

Municipal Statistics ......53

Notes to the Consolidated Financial Statements......29 Supplementary Financial Information......35 Auditors' Report on Supplementary Information.......37



# fl message from the Mayor

I am pleased to report that we've made great strides in 2007 in pursuit of many of our goals; sustainability, healthy living, and protection and enhancement of our community.

Sustainability is a key goal of this community and we are working with other levels of government to make it a reality. Kelowna joined 60 other B.C. municipalities to sign the British Columbia Climate Change Charter, reinforcing the City's commitment to reduce greenhouse gas emissions. I am also a member of the BC Sustainable Energy Association's 100,000 Solar Roofs Task Team. Our goal is to develop a strategy and action plan for 100,000 solar roofs in B.C. by 2020.

Regionally, Council supported the Central Okanagan Air Quality Management Plan; we also joined partners from across the North and Central Okanagan to sign a statement of co-operation for the Okanagan Collaborative Conservation Program. This will improve access to financial and technical resources to help aid conservation efforts in the valley.

Council has approved a pesticide reduction bylaw restricting the use of cosmetic, non-essential pesticides. This will come into effect in 2009, following a comprehensive "Be Pesticide Free" education campaign beginning in 2008.

Public consultation began regarding the Downtown Revitalization initiative which could see implementation of a comprehensive development zone to guide redevelopment of four city blocks of the downtown. Two public open houses, many stakeholder meetings and a survey have been completed to gather public input on what development should occur in these four blocks between Highway 97, Water Street, Queensway Avenue and Okanagan Lake.

We've also begun the process of redeveloping a key piece of land at Richter Street and Highway 97 (the former Kelowna Secondary School site). We have set our sights on LEED<sup>TM</sup> (Leadership in Energy and Environmental Design) gold certification for the Central Green development here, and have embarked on an extensive public consultation process to determine what Kelowna residents want to see. LEED<sup>TM</sup> is the most recognized green building rating system in North America.

Early in 2007, Council rezoned downtown waterfront lands to P3 (Park), reflecting the goal of Council to preserve continuous public access to Okanagan Lake from City Park to Knox Mountain Park. Council also directed staff to proceed with final design for Stuart Park,



which will be home to a BC Spirit Square thanks to \$500,000 from the provincial government. We eagerly await construction of this focal-point park which should begin in 2009.

In late 2007 Council hosted a workshop to End Homelessness where community leaders met to discuss short and long term plans. One concrete step forward involved Council granting \$9,500 to support temporary transitional housing at a vacant hotel property over the winter months. I will continue to lobby senior levels of government for more support for municipalities facing these issues.

Our third and fourth youth forums focused on parks planning and the environment helping students better understand civic planning and urban growth challenges.

2007 was a busy and exciting year and I am sure, given Kelowna's increasing popularity and changing face, we will be in for another busy year in 2008.

Sharon Shepherd

MAYOR, CITY OF KELOWNA

# City Council 2007 - 2008



### Standing left to right

Councillor Colin Day, Councillor Andre Blanleil, Mayor Sharon Shepherd, Councillor Robert Hobson, Councillor Norm Letnick

### Seated left to right

Councillor Brian Given, Councillor Michele Rule, Councillor Carol Gran, Councillor Barrie Clark

The City of Kelowna is governed by an elected Council comprised of a Mayor and eight Councillors. Councillors are elected for three-year terms and each member of council represents the city at large.

Regular meetings are scheduled Monday afternoons at 1:30 p.m. at City Hall, 1435 Water Street. During the summer months these meetings are scheduled bi-weekly. Regular meetings, as well as Public Hearings on development applications, are also held every second Tuesday at 6 p.m. The public is welcome to attend all sessions. In addition, Council regularly meets Monday mornings to discuss in-camera business as permitted under the Community Charter.

Meeting agendas and minutes are available on the City's website www.kelowna.ca, click on the Council link on the homepage or go to City Hall/Council/Meetings. Council meetings (Monday afternoons and Tuesday evenings) are broadcast live (audio only) on the internet via www.castanet.net. Monday afternoon meetings are rebroadcast on Shaw Cable 11 on Wednesdays and Saturdays at 11 a.m. and on Sundays at 7p.m.

# finessage from the City Manager

The 2006 Census revealed what we have known for a while, Kelowna is one of Canada's fastest growing cities. With a population of 106,000, our growth rate is 10.8% over 2001 statistics, compared to B.C.'s average growth of 5.3 and Canada's 5.4%.

This is not news to those of us who live here. This is a beautiful and coveted community and it is constantly undergoing change. In fact, much of what occupied the City of Kelowna's time in 2007 is evidence of the changes we face.

Development activity continues to rise significantly each year; our Planning Division saw a 38.7% increase in development activity in 2007. This has meant a significant increase in workload for Planning staff, high demands on our Works and Utilities staff as we constantly endeavour to keep up with servicing, road and park requirements, and pressure on administration staff.

Construction costs are increasing significantly at the same time. Our Financial Services Division conducted an extensive review of the 20-Year Servicing and Financing Plan in 2007. It was determined that Development Cost Charges would be increased in 2008 for all types of development in an effort to accommodate steadily rising construction costs and land values.

In 2007, a great deal of work was conducted by the Boundary Extension Review Team in preparation for the Westside residents' governance review and vote. The decision of Westside residents was to form a stand-alone community, but for much of 2007 we were asked to consider the impact of a 30% increase in our population overnight.

Kelowna International Airport embarked on its impressive 2010 Airport Development Program that will accommodate the forecasted growth to 1.6 million passengers by 2015. The \$36 million expansion will include a new international arrivals concourse capable of handling 250 passengers per hour. This airport continually exceeds previous passenger volumes and is adding new services and amenities each year.

We received many significant accolades this year. We earned the right to call ourselves the Best Blooming Community in Canada in 2008 thanks to high scores in the Communities in Bloom and Winter Lights competitions, we were second to Vancouver in the inaugural Provincial Green Cities Award and our Planning Division received the Crimson Apple Award from the Planning Institute of BC for its Hillside Development Audit.



Safety is a key concern in this community and a new RCMP Drug Policy Coordinator was hired in 2007; a crime analyst and a two-member target team were added to the new Crime Reduction Program. Some RCMP functions have moved to a newly-renovated Windsor Road facility.

The Kelowna Fire Department developed a five year strategic plan, standardized open burning and air quality issues, upgraded the Emergency Operations Centre and the Emergency Flood Plan.

This year, the City of Kelowna embarked on a far-reaching organizational review which will be announced in 2008. Every day we face new requests for our time and attention and I know we need a new organizational structure to meet these increasing demands. I believe this new structure will help us adapt to our ever-changing environment, now and into the future, and will propel us to our goal of being Canada's best mid-sized city.

Ron Mattiussi CITY MANAGER

# Report from the Director of Financial Services

May 2008

The Mayor and Council City of Kelowna

Your Worship and Members of Council:

In accordance with Section 167 of the Community Charter, I am pleased to present the 2007 Annual Financial Report of the City of Kelowna for the fiscal year ended December 31, 2007. The report includes the Auditor's report, the 2007 audited financial statements, and supplementary information for the City of Kelowna.

The financial statements for the year ended December 31, 2007 were prepared by City staff in accordance with generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. Management is responsible for implementing and maintaining a system of internal controls to ensure that reliable financial statements and schedules are prepared and that these statements are consistent with other reporting requirements as part of the Financial Information Act. These financial statements were audited by Grant Thornton LLP and their responsibility was to express an opinion based on the results of their audit. The audit was planned and performed to obtain reasonable assurance as to whether the financial statements were free of material error or misstatement. The statements have been reviewed by the City's Audit Committee, whose responsibility is to ensure the financial statements are comprehensive, reliable and understandable.

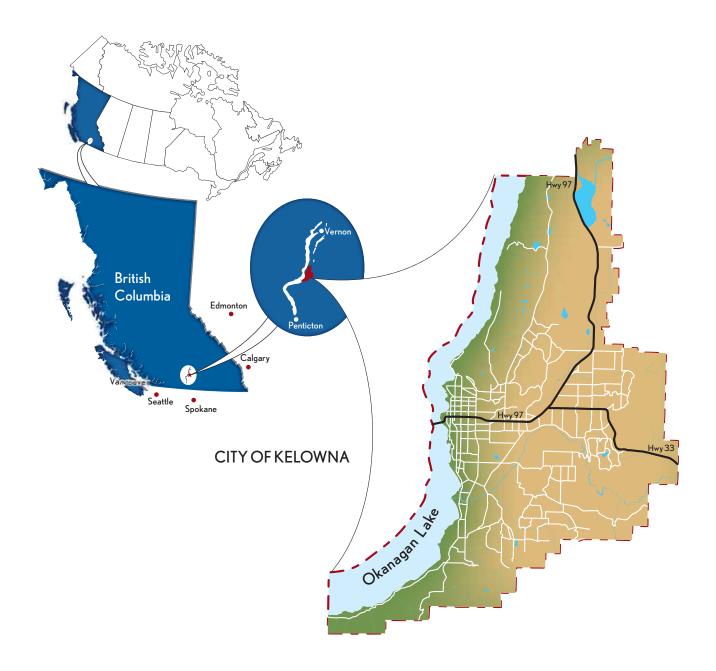
For the past ten years the City of Kelowna tax increase for general municipal purposes has averaged just over 2 % per year. This was achieved despite rapidly escalating costs for materials fundamental to the delivery of municipal capital projects, like steel, concrete and asphalt, continuing rapid population growth and a very tight labour market from which to attract high achieving staff members.

The City strives to be innovative and creative in terms of finding more efficient and effective ways of delivering services to reflect Council and community desires, in spite of the challenges of an increasingly complex operating environment. The City remains committed to providing sound financial management and long-term strategic planning to achieve its vision.

Respectfully submitted,

Paul Macklem. CMA
DIRECTOR FINANCIAL SERVICES

# Map of the City's Geographic Location



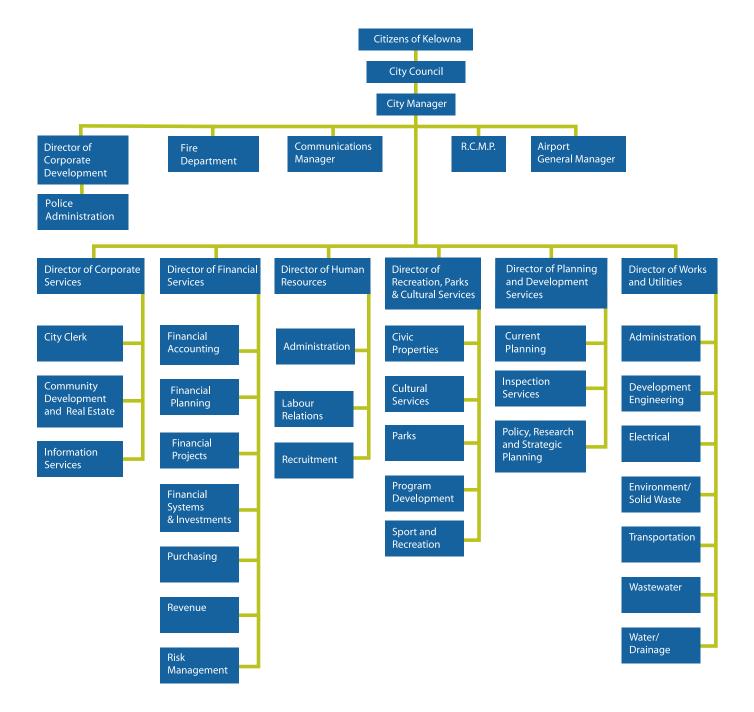
The City of Kelowna is centrally located in the Okanagan Valley, in the interior of British Columbia, Canada. Kelowna is situated on the eastern shore of Okanagan Lake, midway between Penticton to the south and Vernon to the north.

- With a population of approximately 106,707, Kelowna is the largest city in the Okanagan Valley.
- The city occupies approximately 214 square kilometers of land and 48 square kilometers of water area.
- \* Kelowna is well known for its hot summers and temperate winters. The average daytime high during July and August is 27.4°C, the average daytime high during December and January is -0.3°C.
- Kelowna receives over 2,000 hours of sunshine annually and just under 28 centimetres of precipitation.

# City of Kelowna Managers

Administration	Planning and Development Services
City Manager	Director
Director	Recreation, Parks and Cultural Services
Services ManagerScott Meadows	Director
Corporate Services	Cultural Services Manager Lorna Gunn Parks Manager Joe Creron
Director	Development Manager
Community Development and Real Estate Manager	Works and Utilities
Financial Services	Director
Director	Electrical Administration Manager
Human Resources	
Director (acting)	CITY SOLICITORLidstone, Young, Anderson
Human Resources Manager Jodi Drope Human Resources Manager Joe Staniszewski	AUDITORSGrant Thornton LLP, Kelowna, BC
Human Resources ManagerShirley Clement	BANKERRoyal Bank of Canada

# Organization of the City of Kelowna



# 2007 Strategic Objectives

The Strategic Plan was developed in 2004 to shape the future of our city. An update was overseen by Council, the City's Senior Management and a Project Team, with extensive stakeholder consultation. The Strategic Plan provides directions over the next five to ten years and will be used for annual priority setting including the development of operational work programs and annual budgets.

#### STRATEGIC PLAN VISION

Kelowna is a vibrant city where the agricultural and beautiful natural setting, community spirit, economic stability, and stewardship of the environment enhance the quality of life for residents.

#### **GOALS**

- To maintain, respect and enhance our natural environment.
- 2. To foster a strong, stable and expanding economy.
- To foster the social and physical well-being of residents and visitors.

**Objectives Goal #1:** To maintain, respect and enhance our natural environment.

#### 1. Conserve Kelowna's water resources

**2007 Results** - Reviewed water rate structure to address excessive consumption; Water Sustainability Action Plan directed water consumption be reduced by a further 15% by 2012.

**2008 & 2009 Strategic Objectives** – Work with other valley communities on conservation strategies; use more drought tolerant plant material in park design and boulevards; develop intergovernmental partnerships to better understand and address water supply and quality challenges.

2. Preserve and promote the enhancement of air quality.
2007 Results - Implementation of Air Quality Management
Plan, completion of Physical Foreshore Study and Wetland
inventory; 15 Smartcars outfitted with wireless computers and
used as paperless offices.

**2008 & 2009 Strategic Objectives** – Work with other Central Okanagan communities on joint initiatives such as reducing reliance on the automobile, limiting open burning; enhance tree planting and replace tree canopy lost to pine beetle.

3. Manage human impacts on our natural environment.
2007 Results - Developed Wildland Fire Policy, Waterfront Management Strategy, Sensitive Ecosystems Inventory; award received from the Planning Institute of BC for the Hillside Development Audit.

**2008 & 2009 Strategic Objectives** – Pilot a Sustainable Building Guideline for municipal capital projects; develop trails and Mountain Bike Strategy encouraging residents to stay in designated areas to mitigate impact on sensitive ecosystems; monitor potential impacts of sediment and erosion.

**Objectives Goal #2:** To foster a strong, stable and expanding economy.

 Aid in the growth and progress of Kelowna as a desirable place to do business.

2007 Results - 2010 Airport Development Program (\$36 million expansion) including a runway extension.
2008 & 2009 Strategic Objectives - Ensure plans are in place to provide required road and utility infrastructure; work with business associations to foster shared goals; extend airport's operating hours.

2. Aid in the growth and progress of Kelowna as a desirable place to visit, shop and tour.

**2007 Results** - Opened passenger ship wharf for commercial vessels; completed a Cultural Map, database, and two community public art projects.

**2008 & 2009 Strategic Objectives** – Provide recreational, sport and cultural facilities that accommodate tourism events and festivals; establish a spring and summer bicycle patrol program.

3. Increase the diversity of employment opportunities. 2007 Results - Attended five career fairs and pursued new recruitment initiatives including development of a Co-op Education Program; introduced a new Job Sharing Policy.

**2008 & 2009 Strategic Objectives** – Two aviation operations students will be hired through the BCIT student apprentice program with the support of CUPE.

4. Commit to continued sound fiscal management.2007 Results - Preparation of a new Development CostCharge bylaw to reflect rising land and construction costs.

**2008 & 2009 Strategic Objectives** – Conduct a review of airport fees; develop a full-cost budgeting model for optimum life-cycle investment in City-owned facilities; coordinate at least one Value for Money audit; deliver programs at the lowest long term cost to the taxpayer.

# **Objectives Goal #3:** To foster the social and physical well-being of residents and visitors.

Promote health and wellness initiatives.
 2007 Results - Agreement with YMCA-YWCA to operate new aquatic facility.

**2008 & 2009 Strategic Objectives** – Expand Wellness initiatives; expand park system to create more opportunities for regular physical activity; host 2008 BC Summer Games.

2. Ensure the availability of fiscal and human resources to provide quality services.

**2007** Results - Planning for 2008 implementation of new integrated financial, human resource and payroll software; hired staff for a new Crime Reduction Program.

**2008 & 2009 Strategic Objectives** - Ensure the City is competitive in today's labour climate; expand an oncampus recruitment program; develop a Recreation, Parks and Cultural Services Master Plan.

### 2. Reduce traffic congestion.

**2007 Results** - completed \$29.5 million in transportation projects including Swamp and Casorso, Pandosy Avenue and Richter Street and High Road / Skyline connector; implemented first phase of Rails with Trails; expanded transit 25% by adding three new routes.

### 2008 & 2009 Strategic Objectives - Promote

Transportation Demand Management principles and encourage sidewalk and bike lane construction; advance improvements to Hwy 97 in partnership with Ministry of Transportation; encourage development that supports reduced automobile use.

4 Realize construction of housing forms and prices that meet the needs of Kelowna residents.

**2007 Results** - Implemented a City-Owned Affordable Rental Housing Program.

2008 & 2009 Strategic Objectives - Work with the development community to pursue recommendations arising from the Affordable and Special Needs Housing Task Force; expand affordable housing policies in the OCP; review and amend the Zoning Bylaw to encourage affordable housing construction.

# 5. Achieve accessible, high quality living and working environments.

**2007 Results** - Coordinated a revitalization initiative for a four block area of downtown.

**2008 & 2009 Strategic Objectives** – Complete a 10-year work-space needs analysis for City staff; apply OCP Development Permit design guidelines to development proposals; complete partnership agreement for downtown revitalization site.

### Provide infrastructure that keeps pace with population growth.

**2007 Results** - Completed several major park projects and \$22.9 million in wastewater, water and storm water construction projects; construction began on the \$46 million Aquatic Centre at Mission Recreation Park.

**2008 & 2009 Strategic Objectives** - Complete land transactions required for 2008 priorities; dialogue with School District #23 regarding sports field management; build new four-lane bridge on Gordon Drive over Mission Creek; replace water and sewer trunks in Harvey Avenue near Gordon Drive.

7. Sensitively integrate new development with heritage resources and existing urban, agricultural and rural areas.

**2007 Results** - Completed Urban Design and Downtown Plan implementation initiatives.

**2008 & 2009 Strategic Objectives** – Augment the City's built heritage resource conservation through partnerships with the Central Okanagan Heritage Society; encourage development that takes advantage of existing infrastructure.

# 8. Provide meaningful opportunities for a broader range of input from residents and agencies.

**2007** Results - Initiated public consultation opportunities including open houses, meetings, workshops and surveys; considered recommendations from 14 Council committees with public representation.

2008 & 2009 Strategic Objectives - Encourage public input via website, open houses, workshops, surveys etc. and ensure input is sought early in the process to be effectively utilized in decision-making; broaden public understanding of the role of statutory Council committees and the opportunities for participation.

# Coat of firms

The City of Kelowna's Armorial Bearings were officially accepted by City Council on January 3, 1955, from the College of Heralds in London, England, marking the City's 50th year. At the time this made Kelowna one of the very few cities in Canada with an authentic armorial crest and Coat of Arms, made possible by the work of a local resident, Mrs. P. Aitken, who was related to Sir Gerald Woolaston, the Norroy King-At-Arms whose signature appears on the official document.

The Shield, with wavy blue lines on white at the base, depicts Okanagan Lake from which rise three white piles, representing mountains; above these are two apples of gold. Astride the Shield, knightly armour, surrounded by a wreath, supports an apple tree bearing apples. At the base of the tree, the ancient crosscut saw is emblematic of the lumber industry and early pioneers. The supporters are, on the dexter side, a grizzly bear, indicating the derivation of the city's name, and, on the sinister side, a seahorse, which in heraldry is the closest approximation of our Ogopogo.

The Motto, "Fruitful in Unity" alludes to Kelowna's steady progress, largely attributable to its basic fruit industry and the community mindedness and cooperation of its citizens.



# VISION STATEMENT THE CITY OF KELOWNA

We will meet the challenges and opportunities of our community through innovation, creativity and flexibility.

# MISSION STATEMENT THE CITY OF KELOWNA

Our corporation is a diverse team of talented and dedicated people striving collectively to provide leadership and services to build a healthy, safe and vibrant community.

# Corporate Services

- City Clerk
- Negotiates City land sales and purchases
- Provides strategic advice related to computer systems, designs in-house systems and provides operational support

#### City Clerk's Office

The Clerk's Office processed over 218 bylaws or amendments, administered over 65 Council meetings, processed 45 formal Freedom of Information requests, managed over 4,071 archived records requests from the City's off-site records storage provider and prepared 24,314 statutorily required notices related to various development applications being considered by Council.

A standard format was introduced for reports submitted to Council. A Request for Information was issued for an Electronic Data Management System.

#### Community Development and Real Estate

This Division administered two ongoing redevelopment initiatives involving significant public input. The Downtown Revitalization Plan proposes a Comprehensive Development Zone be created for a four-block area of Kelowna's downtown. Two open houses were held and over 1,200 surveys were submitted.

A proposal call to create a development concept plan for the old Kelowna Secondary School site was initiated. Dubbed Central Green, the development will include sustainable building design, affordable housing and a five-acre park.

Public input will occur in 2008.

A draft land use plan was prepared for the 420 acres of land known as the Tutt Ranch for various future civic needs.

An Affordable Rental Housing program was implemented which offers City-owned properties that are being held for future parks, roads or other civic uses at affordable rents to low income households.

#### Information Services

Information Services worked with the City Clerk's Office to provide the ability for members of the public to automatically submit official correspondence during the appropriate time period for public hearing/public input items listed on the website, and provided significant support to the Kelowna Fire Department for mobile inspections, emergency planning, response management, and emergency response mapping projects.

IS also worked with several other departments on technical upgrades and software enhancements including BizPal, mobile business licences, internet tax payments, and new corporate Financial Systems software.

The Downtown Revitalization initiative called for public input on a possible Comprehensive Development Zone for a key portion of Kelowna's downtown.



# Canadian fluard for Financial Reporting

# Canadian Award for Financial Reporting

Presented to

City of Kelowna British Columbia

For its Annual Financial Report for the Year Ended

December 31, 2006

A Canadian Award for Financial Reporting is presented by the Government of Finance Officers Association of the United States and Canada to municipalities whose annual financial reports achieve the high program standards for Canadian Government accounting and financial reporting.



President

Seffrey L. Esser

Executive Director

### The Government Finance Officers Association

of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the City of Kelowna for its annual financial report for the fiscal year ended December 31, 2006.

The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. This 2007 report also conforms to the Canadian Award for Financial Reporting program guidelines and will be submitted to the GFOA.

The City of Kelowna received the Canadian Award for Financial Reporting for the 2006 Annual Financial Report; this marks the fifth year in a row the City has received this award.



### Financial Services

- Provides current and long term financial planning; prepares financial reports.
- Administers the City's assets through financial systems, budgets, valuations, insurance planning and internal control systems
- Manages the City's investment portfolio; administers the property tax and accounts receivable systems
- Recommends purchasing policy and provides centralized purchasing and stores inventory service
- Provides payroll and risk management services, including claims administration.

The 2007 taxation increase averaged 2.8% for all property classes. Modest taxation increases, together with the utilization of tax revenue and development cost charges generated from new growth, assist in providing a balanced approach to the expansion of services and infrastructure required to accommodate continuous growth within the municipality.

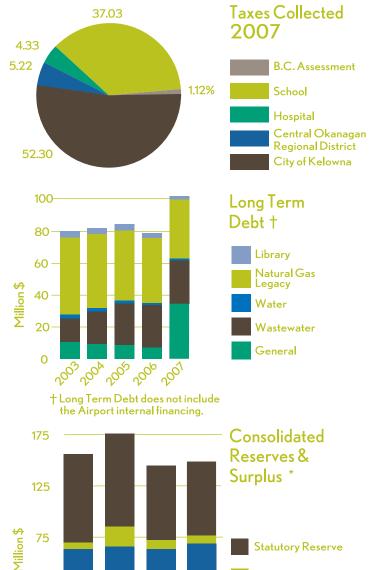
The City budgeted to collect a total of \$155 million in taxation revenues, 52% of which was retained for municipal purposes. The remaining 48% is levied by the Province to provide funding for schools, by the Regional District of Central Okanagan for shared services and by BC Assessment to cover the City's share of the costs associated with providing assessment information.

The City has historically relied on pay-as-you-go rather than debt financing for major infrastructure needs wherever possible in achieving strategic servicing goals. The decision to construct a major community aquatic facility necessitated a shift in this strategy for financing purposes to more appropriately assign associated debt repayment to those taxpayers who will benefit most over time. In 2007, less than half a cent of each municipal tax dollar collected was budgeted for tax-supported debt servicing programs. This is anticipated to exceed five cents after completion of the aquatic facility in 2009. Pay-as-you-go capital project funding represented 26% of the 2007 taxation requirement.

Maintenance of adequate levels of reserves and surplus continues to play a significant role in achieving a level of financial stability for Kelowna taxpayers and ratepayers. Reserves fall into two categories, the most significant of which is a capital reserve to ensure that existing City equipment and infrastructure can be maintained, and an operating reserve to ensure that unusual and unforeseen operating conditions can be met without the need for extraordinary tax increases.

Financial Services, working with many other City divisions, began the process of implementing a custom-configured financial and human resource information software system. The Agresso Information Management project began officially in July with the first phase targeted for completion in July 2008.

Committed to excellence in governmental accounting and financial reporting, Financial Services earned the Government Finance Officers Association's (GFOA) "Canadian Award for Financial Reporting" for the City's 2006 Annual Financial Report (fifth year) and the "Distinguished Budget Presentation Award" for the City's 2007 budget (sixth year). The GFOA supports over 17,400 local governments in the United States and Canada.



Capital is now included within the Revenue and Expenditure section in the Statement of Financial Activity. Therefore, the consolidated reserves and surplus graph is limited to four years of comparative information.

2007

2006

25

0

2004

2005

Surplus

Reserve for Future

Expenditures

### Human Resources

- · Creates and coordinates staff development, training and recognition programs
- Recruits and retains superior quality staff
- Manages labour relations
- Manages occupational health, safety and accident prevention programs, WCB claims and attendance/safety related cost containment programs
- Administers compensation and benefit programs

#### **ADMINISTRATION**

Recognizing the need for flexibility and the importance of successfully balancing work and family life, the City introduced a new program offering staff a variety of work options. Flexible work policies have been shown to help attract, retain and motivate employees while providing greater job satisfaction, creativity and the ability to manage stress.

The Department also developed a new policy giving employees a tool to raise concerns free of discrimination.

#### **EMPLOYEE RELATIONS**

Long term service awards were presented to 27 employees in 2007.

The City's Wellness program continues to be supported by staff who benefit from numerous health promotion activities and events.

All new employees were invited to attend orientation sessions including a bus tour of City facilities. In addition, new supervisors and managers participated in an orientation/training program aimed at integrating them into their new roles and further enhancing their leadership skills.

#### SAFETY AND OCCUPATIONAL HEALTH

Eight City divisions earned Safety Awards of Excellence in 2007.

Approximately 284 staff pursued internal training opportunities including confined space training and first aid.

The City recorded 444 lost time injury hours in 2007, compared to 507 in 2006.

#### **EMPLOYMENT**

Recruitment activity remained high and challenges continued in the recruitment of skilled trades workers, equipment operators, planners, accountants, technicians, and others.

Retention of trained and skilled employees also became a focus in this highly competitive market. Recruitment activity continues to increase each year, with 323 job vacancies filled. In 2006, 277 job vacancies were filled.

#### **LABOUR**

For the twenty-first consecutive year, the City did not lose any work time due to labour disputes.



## Planning and Development Services

- Prepares the Official Community Plan, the Strategic Plan and handles all development and building applications
- Prepares and enforces City bylaws and ensures compliance with relevant legislation

#### Planning Ahead

The Planning Division won the prestigious Crimson Apple Award from the Planning Institute of BC for its far-reaching Hillside Development Audit conducted in 2006.

Council directed staff to withhold support from OCP amendment applications for development proposals in the South Pandosy Sector until a review of the OCP is complete in late 2009/early 2010. Growth in the area has exceeded provisions in the 20 Year Servicing Plan and Financing Strategy; further water, sewer and transportation planning is needed.

A Heritage Strategy and a Sustainability Strategy were completed that will assist in future decision making. To help make Kelowna a more sustainable community, 14 short-term actions were initiated in 2007, with implementation continuing into 2008. These included creating more natural open spaces, adding tree cover, reducing greenhouse gases, ensuring more sustainable purchasing practices and expanding solar technologies. The total number of Development Applications received for 2007 increased 39% over 2006.

#### **Building Activity**

The total value of construction permits issued in 2007 was \$633 million, up significantly from \$392 million in 2006. Over the past five years the City has averaged \$455 million in permits annually.

The highest percentage of new residential development was concentrated in the Central City sector with 467 units, the Glenmore/Dilworth sector with 321 units and the Southwest Mission sector with 222 units. Some of the largest multiple housing unit projects approved in 2007 included Waterscapes, a 96-unit building at 1075 Sunset Drive, a

91-unit building complex at 1479-1483 Glenmore Road North and a 90-unit building at 2040 Springfield Road. Some of the largest institutional projects approved included the 117,330 square foot Dr. Knox Middle School located at 121 Drysdale Boulevard, the 100,911 square foot Mission Aquatic Centre at 4105 Gordon Drive and the 83,000 square foot UBC-O expansion at 3333 University Way.

In 2007, 10,376 business licences were issued and the City began offering Mobile Business Licences for companies doing business in more than one community.

#### Inspections Services

The City now proudly owns 17 SmartCars, most of which are used by building inspectors and function as mobile offices.

#### **Bylaw Enforcement**

In 2007, Bylaw Enforcement received 7,944 complaints. Noise complaints continue to be the most common, followed by parking issues. Bike patrols now bring staff in closer contact with the public and a new bylaw was approved aimed at persistent panhandlers which allows fines up to \$2,000 and a period of incarceration. Repeat offenders setting up shelter in parks and public spaces may face incarceration and fines up to \$10,000.

Enforcement of the unsightly premises bylaw began, 10 properties were cleaned up with City costs billed to the owners.

A new program was developed which resulted in landlords demolishing 16 houses, identified by the RCMP as home to criminal activity.

	2007	2006	Change
Total Value of Construction Permits	\$633 million	\$392 million	+ 61%
Number of Residential Units	1,712	1,249	+ 37 %
Single Detached	621	696	- 11 %
Multiple Housing	1,091	553	+ 97 %
City's Regional Share of Residential Development	57%	53%	+8%
Commercial Development floor space (sq ft)	279,704	219,353	+ 28 %
Industrial Development floor space (sq ft)	378,730	343,439	+ 10 %
Institutional Development floor space (sq ft)	464,813	127,891	+ 260 %
Development Applications (received)	1,502	1,061	+ 42 %
Subdivision Approval	465	817	- 43 %

The City owns 17 SmartCars which are mobile offices for Inspections staff.



## Recreation Parks and Cultural Services

- Delivers recreational, sports, cultural and parks services
- · Coordinates design, construction, maintenance and operation of civic facilities, buildings and parks
- · Develops plans for future facilities, parks and open space
- Provides opportunities for leisure, artistic and cultural enrichment

#### **Milestones**

Construction began on the \$46 million Mission Recreation Park Aquatic Facility. The 100,000 square foot facility will include a 50 metre pool, fitness studio and exercise rooms and a leisure indoor water park that includes a wave pool. A Memorandum of Understanding was reached with the YM-YWCA of the Central Okanagan for the operation of the new facility.

The City of Kelowna was named Best Blooming Community in Canada thanks to its top aggregate score in the Communities in Bloom and WinterLights competitions.

#### **Building Blocks**

The Civic Properties Division officially opened a new Passenger Ship Wharf for commercial vessels at the western end of Bernard Avenue and completed several renovations at City Hall including a new one-window service counter for Financial Services and an audio-visual upgrade in Council Chambers. The Okanagan Gymnastics Centre and RCMP facilities were both expanded.

#### Parks and Partnerships

The draft Master Plan for Bellevue Creek Linear Park, which runs six km along Bellevue Creek between Okanagan Lake and Myra-Bellevue Provincial Park, was complete in 2007. Priest Creek Trail, Powerline Park and Blair Pond Park were created, providing green spaces and new recreation opportunities. Two new neighbourhood parks were constructed, Davie Park and McCarren Park, and two new softball diamonds were built at Mission Recreation Park as part of a quad complex.

A draft Parks Master Plan was prepared after public input to help shape and prioritize future municipal recreation, parks and cultural initiatives. The 10 year comprehensive action plan will help ensure the ever changing needs of our vibrant community are met, while retaining the physical and cultural attributes that help to define Kelowna.

The Parks Division also conducted an extensive public consultation process that will lead to a regional Mountain Bike Strategy. Four information-gathering focus groups, an online survey and interviews with seven B.C. communities were



conducted to learn more about the size, demographics, needs and issues of the local mountain biking community.

The Mountain Pine Beetle occupied much of the Urban Forestry Division's attention again this year with \$700,000 spent on fuel modification for beetle management. The City received \$520,000 in grants from the federal and provincial governments.

A goose management strategy and action plan were developed in partnership with the municipalities of Vernon, Penticton, Osoyoos and Summerland.

#### Recreation

The Sport & Recreation Division distributed 25 Sport Event Development Grants totalling over \$46,200 in 2007. Athletic Excellence Grants, totalling \$12,000, were given to 25 individuals and teams to assist with travel-related expenses when competing at high level sporting events.

KickStart Kelowna teamed up with Interior Health in developing the Everybody Gets to Play network. Twenty agency representatives are meeting to coordinate efforts to increase access to recreational activities for low-income families and their children.

KickStart also offered a series of recreation open houses for adults 50+ to try a variety of activities at no charge, and administered a very successful "Steps Out" Program that involved over 2250 students and teachers in School District 23. Designed to encourage Kelowna residents to inject some exercise into their daily lives, the "Steps Out" pedometer program promoted walking as an exercise for everyone.

#### **Cultural Services**

Four new public art pieces were installed or launched in 2007. Growth, a series of seven stone sculptures, installed along Glenmore Linear Park; Martin Avenue Mosaics, a community public art project; Reach for the Stars, an aerosol art mural and the Spirit of Kelowna community public art project. Spirit of Kelowna will consist of 102 cast bronze medallions designed and made by Kelowna residents to be permanently installed in the City Hall foyer in 2008.

Kelowna's Cultural Services Division has been gathering information from arts, cultural and heritage organizations and individual artists to build a cultural 'map' of the city. The project, which consists of a database and geographical map, is part of a strategic planning process underway at Cultural Services, and will assist in analysis of Kelowna's current cultural climate and areas of potential development.

Updated operating agreements were completed with the Kelowna Art Gallery and the Kelowna Visual and Performing Arts Centre Society, the operator of the Rotary Centre for the Arts.

Submissions to the Parks' Division photography contest included this photo of the pavilion at Knox Mountain Park by Russell Bennett.



Outdoor ballet at Island Stage in Waterfront Park.



Knox Mountain Park.



## Works and Utilities

- Manages planning, design, construction and maintenance of City water, wastewater, solid waste, drainage, electrical and transportation infrastructure
- · Reviews technical design of subdivisions and land developments
- Delivers environmental services

#### Transportation

The City delivered \$29.5 million in road improvement projects in 2007. New roads and major upgrades included:

- Realignment of Water and Pandosy Streets as part of the approach changes to the new W.R. Bennett Bridge
- Construction of a new two-lane bridge at Casorso Road and two new roundabouts
- Intersection improvements and widening at Richter Street and Highway 97 as part of bridge approach changes
- Construction of High/Skyline extension and widening UBC-O Flyover on Highway 97 in partnership with the Ministry of Transportation

Construction of Rails With Trails Phase 1 began in 2007. The \$3.6 million, 1.8 km pathway extends along Clement Avenue.

Drive Kelowna, an interactive website that provides up-to-date information on road work and major projects that may affect motorists, was launched.

BC Transit service was expanded by 25% with three new routes, including phase one of the Bus Rapid Transit service between downtown and UBC-O. All regional transit buses are now running on biodiesel (5% blend).

The City organized its third Bike-to-Work Week, with tremendous community participation, and won the National Commuter Challenge for the sixth year in a row.

#### Drainage

The Drainage Division installed several Stormceptors in key locations of the city to help prevent pollutants from reaching Okanagan Lake. The new catch basins were installed at high risk locations with high collision rates to help capture spilled oil and fuel.

#### Solid Waste

This Division oversaw \$2.5 million in construction at the Glenmore Landfill including installation of 2 kms of leachate pipe and 2.2 km of road. The Landfill saw an increase of 11% in garbage and a 15% increase in organics. The Region's recycling program was expanded to include all plastics.

#### Water

Water Smart, the City's water conservation and public information program, worked with the City's Parks Division on a pilot project to conserve water in 12 community parks. Irrigation levels were reduced by 15, 25 and 35%; community sentiment and turf health thresholds will now be monitored to provide future direction for irrigation on City property.

The water rate structure was reviewed to address over consumption as part of the Water Sustainability Action Plan which directs that water consumption be reduced a further 15% by 2012.





#### Wastewater

\$23 million of utility upgrades occurred in 2007 including completion of the Southwest Rutland sewer project and the Fisher Road Sewer and water project.

#### **Environment**

The Environment Division implemented the Air Quality Management Plan, developed through public dialogue and in consultation with representatives from provincial and federal agencies, public health, municipal managers and politicians.

The Environment Division conducted a Waste Audit at City Hall. Results will be used to develop a strategic plan to reduce waste at City facilities.

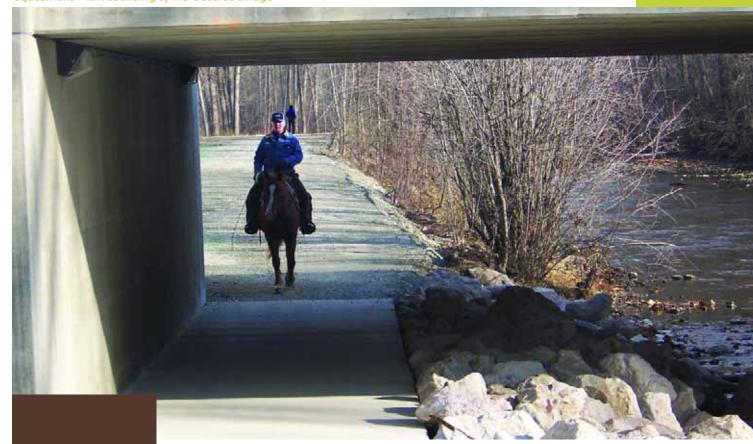
Staff undertook several initiatives to promote pesticide reduction, including recommendations to Council regarding implementation of a Pesticide Bylaw coupled with extensive public education.

Environmental programs, including school presentations and special events, reached over 12,500 residents.

MLA Al Horning, Mayor Sharon Shepherd and Don Knox, Chairman of the Kelowna Cycling Coalition, participated in the sod-turning event for the City's Rails With Trails project.



Access along Mission Creek Greenway was improved for pedestrians and equestrians with rebuilding of the Casorso Bridge



## Financial Management Strategies

There are various strategies adopted by Council that guide the City of Kelowna in managing a vibrant and sustainable community. These strategies were updated in 2003 and are included in the City's ten year plans.

#### Park Acquisition Strategy

This plan provides for the park land acquisition standard of 2.2 hectares per thousand of population and the acquisition of natural space by means other than cash outlay.

#### Parks Development Strategy

Parks development costs will be a function of the capital allocation deemed reasonable annually and are to be shared by the community rather than through increased development cost charge fees.

#### Waterfront Amenities Strategy

An annual allocation is provided for some waterfront land acquisitions but the emphasis is on private enterprise or community contributions to develop other amenities.

#### Major Recreational Facilities Strategy

Major recreational/cultural facilities are budgeted with substantial emphasis on funding from PPP's, public sector partnering and other contributions. Pay-as-you-go capital and reserve funding will be required to minimize long-term debt financing.

#### Civic Buildings Strategy

Buildings will be planned and constructed as required, subject to funding availability, with a focus on Public Private Partnerships in the development of these future civic buildings.

#### **Pavement Management Strategy**

Annual general revenue contributions are to increase from the baseline of \$1.9 million over the ten year program.

#### Storm Drainage Retrofit Strategy

Annual general revenue contribution of \$1.6 million to this program over the ten year plan.

#### Generation/Disposition of Surplus Strategy

One million dollars is to be allocated to reserves each year from annual surplus in order to mitigate the need for abnormal tax increases or incurring of new debt and to provide for capital expenditure opportunities which might otherwise require an alternative approval and/or referendum process.

#### Capital Pay-As-You-Go Strategy

Half of new construction taxation revenue each year is to be allocated to capital, increasing the percentage of capital to Municipal Taxation to a maximum of 30%.

#### **Debt Management Strategy**

The existing strategy of using alternative funding for discretionary expenditures, capitalizing on debt reduction opportunities and using short term borrowing and agreements for sale has been maintained. Maximum debt servicing should not exceed 5% of annual taxation demand.

#### Investment and Cash Strategy

The City will maintain sufficient short term liquid assets to enable it to meet its annual operating budget as required. Due to the uncertain nature of future expenses, the portfolio will focus on high quality, liquid securities.





# Financial Section



## City of Kelowna

## Index to the Financial Section

HIL	NAN	ICIA	LSI	ΑI	ΕM	ΕN	IS

Auditors' Report	23
Consolidated Statement of Financial Position	24
Consolidated Statement of Financial Activities	25
Consolidated Statement of Changes in Financial Position	26
Consolidated Statement of Statutory Reserve Funds	27
Consolidated Statement of Reserves and Surplus	28
Consolidated Statement of Equity in Capital Asset	28
Notes to the Consolidated Financial Statements	29
SUPPLEMENTARY FINANCIAL INFORMATION	
Auditors' Report on Supplementary Financial Information	37
Statement of Financial Position — by Fund	38
Statement of Financial Activities — by Fund	40
Statement of Reserves and Surplus – by Fund	42
Statement of Equity in Capital Assets – by Fund	42
Debenture Debt – General Fund	44
Debenture Debt – Wastewater Fund	45
Debenture Debt – Water Fund and Natural Gas Legacy Fund	46
Reserves and Surplus –Five Year Comparison	47
Capital Expenditures and Funding Sources	48
Consolidated Expenditures by Function and Object	50
Schedule of Receipts & Disbursements of Federal Gas Tax	52



## Auditors' report

**Grant Thornton LLP** 200 - 1633 Ellis Street Kelowna, BC V1Y 2A8

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To the Members of Council of the City of Kelowna

We have audited the consolidated statement of financial position of the City of Kelowna as at December 31, 2007 and the consolidated statements of financial activities, changes in financial position, statutory reserve funds, reserves and surplus and equity in capital assets for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City of Kelowna as at December 31, 2007 and the results of its financial activities and changes in its financial position for the year then ended in accordance with Canadian generally accepted accounting principles.

Kelowna, BC

March 17, 2008

Chartered accountants

rant Thornton LLP

Kevin Crookes, CA, CBV Paul F. Gallo, CA James R. Grant, CA

**Partners** 

Mike Gilmore, CA, CFP Bill McTavish, CGA, CA Dan Vass, CA J. Kim Ward, CA, CFP Bill Winters, CA, CFP

Audit • Tax • Advisory

Grant Thornton LLP. A Canadian Member of Grant Thornton International Ltd



## **Consolidated Statement of Financial Position As at December 31, 2007**

(in thousands of dollars)

	<u> 2007</u>		<u>2006</u>
Financial Assets			
Cash and temporary investments	\$ 194,423	\$	177,375
Accounts receivable	26,951		23,261
Accrued interest	1,208		941
Land held for resale	817		838
Long term investments	6,000		6,000
Municipal Finance Authority debt reserve deposit	6,289		5,197
Other	2,106	_	1,370
	237,794	_	214,982
Liabilities			
Accounts payable	42,242		30,278
Performance deposits	5,500		4,199
Deferred revenue	25,024		27,883
Deferred development cost charges	43,809		41,759
Municipal Finance Authority debt reserve	6,289		5,197
Long term debt	103,580		79,281
2018 1011 1001	226,444	_	188,597
N. (The state of	11.250		26.205
Net Financial Assets	11,350	-	26,385
Non Financial Assets			
Inventory	1,454		1,001
Work in progress	133,960		114,115
Capital	957,960	_	868,600
	1,093,374	_	983,716
Net Financial Position	\$ 1,104,724	\$_	1,010,101
Fund Decition			
Fund Position	11 207		0.001
Operating surplus	11,207		9,081
Reserves for future expenditures	69,800		63,145
Statutory reserve funds Fund Balance	31,786 112,793	-	30,893
			103,119
Equity in capital assets	991,931	-	906,982
	\$ 1,104,724	\$ =	1,010,101

See accompanying notes to the financial statements.

Paul Macklem, CMA

Director of Financial Services

Sharon Shepherd

Mayor, City of Kelowna

Sharon Slepherd

#### Consolidated Statement of Financial Activities For the Year Ended December 31, 2007 (in thousands of dollars)

		idget		Actual		Actual
	<u>2</u>	<u>007</u>		<u>2007</u>		<u>2006</u>
Revenue						
Taxation		36,258	\$	86,504	\$	80,943
Fees and charges	g	90,081		104,532		94,291
Interest earned		4,580		6,099		6,196
DCC contributions		14,707		22,259		27,132
Contribution from other governments	3	35,500		23,488		19,957
Other capital contributions			_	2,921	_	5,298
	26	51,126	-	245,803	-	233,817
Expenditures						
General government services		15,950		14,330		11,121
Protective services	3	34,792		35,173		32,438
Transportation services	8	36,396		75,561		67,498
Recreational and cultural services	Ç	91,405		47,500		43,970
Other services		18,182		17,269		29,169
Airport operations		29,686		14,988		14,573
Electrical utility	2	25,192		25,181		20,522
Wastewater utility		91,533		19,937		13,387
Water utility		19,876		6,509		10,875
Debt charges		6,532		6,133		6,230
	4.	19,544		262,581	-	249,783
Net expenditure	(15	58,418)		(16,778)		(15,966)
Debt issuance	Ģ	97,859		29,867		_
Transfer (to) from other funds		_		507		_
Debt repayment		(4,045)	_	(3,922)	-	(4,050)
Increase (decrease) in fund balance	\$(	64,604)	\$	9,674	\$	(20,016)
Consolidated fund balance, beginning of year				103,119		123,135
Consolidated fund balance, end of year			\$ <u></u>	112,793	\$	103,119



## **Consolidated Statement of Changes in Financial Position For the Year Ended December 31, 2007**

(in thousands of dollars)

		Actual 2007		Actual 2006
Net cash inflow (outflow) from operating activities		2007		2000
Net Expenditure	\$	(16,778)	\$	(15,966)
Items not affecting cash - transfers between funds		70,452		105,519
	_	53,674		89,553
Decrease (increase) in non-cash financial assets				
Accounts receivable		(3,957)		6,674
Other assets		(1,807)		123
Increase (decrease) in short term financial liabilities				
Accounts payable		11,964		4,689
Deferred development cost charges		2,050		(11,599)
Other liabilities	_	(466)	_	(2,527)
	-	61,458	-	86,913
Financing				
Issuance of long term debt		29,867		-
Contributions and grants		12,042		6,861
Repayment of long term debt	_	(3,922)	_	(4,050)
	-	37,987	-	2,811
Investing				
Proceeds on sale of capital assets		122		-
Purchase of capital assets		(82,066)		(112,224)
Decrease (increase) in inventory	_	(453)	_	13
	-	(82,397)	-	(112,211)
Net cash (outflow) inflow		17,048		(22,487)
Cash position, beginning of year		177,375		199,862
Cash position, end of year	\$=	194,423	\$=	177,375
Cash and temporary investments	<b>\$</b> =	194,423	\$=	177,375

#### Consolidated Statement of Statutory Reserve Funds For the Year Ended December 31, 2007 (in thousands of dollars)

Sources of Funds	Capital Works Mach and Equip 2007	Land Sales Reserve 2007	Parking <u>2007</u>	Total Actual 2007	Total Actual 2006
Return on Investment	\$ 964	\$ 199	\$ 77	\$ 1,240	\$ 1,341
Contributions from Developers	676	_	_	676	682
Proceeds from land sales	-	2,347	_	2,347	5,298
Transfers from General Fund	5,063	, <u>-</u>	619	5,682	6,724
Transfers from Wastewater Fund	25	-	=	25	126
Transfers from Water Fund	76	_	-	76	239
	6,804	2,546	 696	10,046	 14,410
<b>Uses of Funds</b>					
Transfers to General Fund	5,684	1,871	1,481	9,036	21,321
Transfers to Wastewater Fund	45	_	_	45	33
Transfers to Water Fund	72		 -	72	 
	5,801	1,871	 1,481	9,153	 21,354
Change in reserve fund balance	1,003	675	(785)	893	(6,944)
Balance, beginning of year	24,355	4,661	1,877	30,893	37,837
Balance, end of year	\$ 25,358	\$ 5,336	\$ 1,092	\$ 31,786	\$ 30,893



# **Consolidated Statement of Reserves and Surplus For the Year Ended December 31, 2007**

(in thousands of dollars)		Actual <u>2007</u>	Actual <u>2006</u>
Reserves for future expenditures	\$_	69,800	\$ 63,145
Surplus  Balance, beginning of year  Add:		9,081	19,435
Transfer from reserve for future expenditures Increase (decrease) in fund balances Deduct:		29,085 8,781	31,892 (13,072)
Transfer to reserve for future expenditures Balance, end of year	-	35,740 11,207	29,174 9,081
Fund balance, end of year	\$=	81,007	\$ 72,226
Consolidated Statement of Equity in Capital Assets For the Year Ended December 31, 2007		A -41	A -41
(in thousands of dollars)		Actual <u>2007</u>	Actual <u>2006</u>
Balance, beginning of year	\$_	906,982	\$ 791,254
Operating funds Other trust funds Statutory reserve funds Public Federal government Provincial government Development cost charge contribution Developers Proceeds on sale of capital assets	_	35,537 3,758 8,554 177 923 8,039 22,053 2,903 122 82,066	55,803 2,786 20,439 66 895 4,558 26,335 1,342
Retirement of debt Retirement of short-term debt Actuarial increase in sinking funds	_ _	3,922 1,646 5,568	4,050 156 1,331 5,537
Asset disposal at original cost	_	(2,685)	(2,033)
Balance, end of year	\$=	991,931	\$ 906,982
Capital asset additions  Contributions to capital assets  Debt Issuance  Total capital assets acquired  Assets disposal at original cost  Increase in capital assets	\$ - - \$=	82,066 29,867 111,933 (2,685) 109,248	\$ 112,224 

(all tabular amounts reported in 000's of dollars)

The notes to the Consolidated Financial Statements are an integral part of the statements. They explain the significant accounting and reporting policies and principles underlying these statements. They also provide relevant supplementary information and explanations which cannot be conveniently expressed in the Consolidated Financial Statements.

#### 1. Significant accounting policies

The consolidated financial statements have been prepared in conformity with accounting standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The following is a summary of the City's significant accounting policies:

#### **Basis of presentation**

The City of Kelowna's resources and operations are segregated into General, Airport, Electrical Utility, Wastewater Utility, Water Utility, Natural Gas Legacy and Statutory Reserve Funds for accounting and financial reporting purposes. The consolidated financial statements include all the accounts of these funds. All material interfund transactions and balances have been eliminated within the consolidated financial statements.

The City of Kelowna Library Society and the Festivals and Special Events Development Society of Kelowna are controlled by the City of Kelowna through its appointment of the members of the respective societies. Accordingly, the consolidated financial statements include all the accounts of the societies.

#### Accrual accounting

The accrual method for reporting revenues and expenditures has been used.

#### Inventory

Inventory is valued at the lower of cost, determined principally on a weighted average and specific item basis, or replacement cost.

#### Work in progress

Work in progress represents capital projects under construction but not yet completed and are valued at cost.

#### Capital assets

The City records physical assets including assets held under capital lease at cost in the period they were acquired on the statement of financial position and as expenditures within the statement of financial activities.

All capital assets are valued at cost and written off when they are disposed of.

During the period 1974 to 1995, all Airport capital additions were the responsibility of the Federal Government Ministry of Transport and therefore are not reflected in these financial statements. In 1996, the City commenced financing some of the capital additions. Those additions funded by the City are reflected in these financial statements and valued at cost.

#### Amortization

In accordance with the accounting principles accepted for local governments in British Columbia, no provision has been made for amortization.

### Municipal Finance Authority cash deposits and demand notes

The City issues the majority of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds is withheld by the Municipal Finance Authority as a debt reserve fund. The City also executes demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature.

#### Reserves for future expenditures

Reserves for future expenditures are non-statutory reserves which represent an appropriation of surplus for specific purposes. Transfers to reserves for future expenditures include funds to finance incomplete projects and accumulations for specific purposes.

#### Statutory reserve funds

The use of these funds is restricted by the Community Charter and associated Municipal Bylaws. Statutory reserve funds are funded 100% by cash and temporary investments.



(all tabular amounts reported in 000's of dollars)

#### **Financial instruments**

The City's financial instruments consist of cash and temporary investments, accounts receivable, accrued interest, long term investments, accounts payable and long term debt. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying value, unless otherwise noted.

#### Revenues

Revenue is recorded on the accrual basis and recognized when earned. Amounts that have been received in advance of services being rendered are recorded as deferred revenue until the City discharges the obligations that led to the collection of funds.

#### **Expenditures**

Expenditures are recorded in the period in which the goods or services are acquired and a liability is incurred.

#### Use of estimates

Management has made estimates and assumptions that affect the amounts reported in preparing these financial statements. Significant areas requiring the use of management estimates relate to the determination of landfill post closure costs and settlement costs associated with outstanding legal actions. Actual results could differ from the estimates and adjustments, if any, will be reflected in the operations in the year of settlement.

#### **Budget figures**

The budget figures are from the Annual Five-Year Financial Plan Bylaw adopted before May 15 of each year. Subsequent amendments have been made by Council to reflect changes in the budget as required by law.

#### 2. Financial Assets and Liabilities

#### Cash and temporary investments

Temporary investments are recorded at cost. Cash and temporary investments are comprised of the following:

Type of Investments	<u>2007</u>	<u>2006</u>
Cash	\$25,988	\$40,272
Municipal Finance Authority Bond / Money Market Funds	-	34,993
Provincial and Bank Issued Accrual Notes and Debentures	166,437	100,112
Guaranteed Investment Certificates and Term Deposit Notes	<u>1,998</u>	<u>1,998</u>
Total Cash and temporary investments	<u>\$194,423</u>	<u>\$177,375</u>

#### **Accounts Receivable**

Accounts receivable are recorded net of allowance and comprise:

Type of Receivables	<u> 2007</u>	<u>2006</u>
Property Tax	\$3,163	\$3,488
Trade Receivables	9,473	7,150
Due from Federal Government	1,544	1,552
Due from Provincial Government	2,056	2,159
Due from Regional Government	91	564
Utilities	4,736	4,772
Deferred Development Cost Charges	5,888	3,576
Total Accounts Receivable	<u>\$26,951</u>	<u>\$23,261</u>

#### **Deferred Development Cost Charges (DCC)**

The City collects development cost charges to pay for a proportionate share of infrastructure related to new growth. In accordance with the Community Charter of BC, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue. Because these funds are restricted in nature they are shown as a liability.

Deferred DCC by Type	2007	2006
Roads	\$9,057	\$10,813
Parks	10,177	7,134
Drainage	3,068	2,942
Wastewater	12,477	12,955
Water	9,030	<u>7,915</u>
Total Deferred DCC	<u>\$43,809</u>	\$41,759
Deferred DCC	<u> 2007</u>	2006
Balance, beginning of year	<u>\$41,759</u>	\$53,358
Return on Investments	1,720	1,631
DCC levied in the year	<u>23,168</u>	13,901
	24,888	15,532
Transfers to General Capital	(16,459)	(25,106)
Transfers to Wastewater Capital	(5,358)	(554)
Transfers to Wastewater Operating	(785)	(798)
Transfers to Water Capital	(236)	(673)
	(22,838)	(27,131)
Balance, end of year	\$43,809	\$41,759

(all tabular amounts reported in 000's of dollars)

#### Debenture debt

Debenture debt principal is reported net of sinking fund balances. Interest rates on debenture debt ranged from 3.15% to 10.25%. The weighted average rate for 2007 was 5.12% (2006 - 5.43%). Principal repayments for the next five years (in thousands of dollars) are as follows:

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Fund	\$1,291	\$1,291	\$1,291	\$1,265	\$1,195
Wastewater Fund	1,442	1,442	1,275	1,243	998
Water Fund	224	224	217	191	91
Nat. Gas Legacy	1,699	1,699	1,699	1,699	1,699
Library Society	<u>249</u>	<u>272</u>	<u>297</u>	<u>324</u>	<u>354</u>
	\$4,905	\$4,928	\$4,779	\$4,722	\$4,337

Debt as a percentage of total expenditures:

<u>2007</u>	<u> 2006</u>	<u>2005</u>
39 40%	31 73%	41 73%

#### **Short Term Debt**

Total short term debt of \$1.6 million (\$nil – 2006) is to be repaid over the next 5 years. The amount of the principal repayment is \$315,500 per year. Interest is to be paid annually at prime rate on the outstanding balance.

#### 3. Capital Assets and Work in Progress

Land	2007 Work in Progress	2007 Capital <u>Assets</u> \$147,959	2006 Work in Progress	2006 Capital <u>Assets</u> \$137,793
Buildings	38,718	99,250	24,125	91,115
Engineering Structures	93,021	591,737	89,990	524,441
Machinery and Equipment N.Gas System (capital	2,220	63,405	-	59,642
lease)	<u>\$133,959</u>	55,609 <b>\$957,960</b>	<u>-</u> \$114,115	55,609 <b>\$868,600</b>

#### **Transitional Provisions**

Effective January 1, 2007, The City adopted Accounting Guideline 7 (PSG-7) of the Public Sector Accounting Handbook of the Canadian Institute of Chartered Accountants ("CICA") with respect to the disclosure of tangible capital assets of local governments. PSG-7 provides transitional guidance on presenting information related to tangible capital assets until Section 3150 – Tangible Capital Assets of the Public Sector Accounting Handbook comes into effect on January 1, 2009.

During 2007, the City continued to work towards compliance with the new recommendations for accounting for tangible capital assets. As of December 31, 2007, the City has not yet completed a listing of individual capital assets and values for the asset classes. The accumulation of data is currently underway and is expected to be completed by September 30, 2008.

#### 4. Contingent liabilities

#### Regional District of Central Okanagan

Regional District debt is, under the provisions of the Community Charter, a direct, joint and several liability of the District and each member municipality within the District including the City of Kelowna.

The loan agreements with the Regional District of Central Okanagan and the Municipal Finance Authority provide that if at any time the scheduled payments provided for in the agreements are not sufficient to meet the Authority's obligation with respect to such borrowing, the resulting deficiency becomes a liability of the member municipalities.

#### Pension liability

The City and its employees contribute to the Municipal Pension Plan (the plan), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 144,000 active members and approximately 51,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2006 indicated a surplus of \$438 million for basic pension benefits. The next valuation will be as at December 31, 2009 with results available in mid 2010. The actuary does not attribute portions of the surplus to individual employers. The City of Kelowna paid \$3.4 million for employer contributions to the plan in fiscal 2007. Employee contributions were \$2.8 million.



(all tabular amounts reported in 000's of dollars)

#### Post employment benefits

The City of Kelowna does not accrue expenses for post employment benefits such as retirement allowances or compensated absences (sick leave). City employees retiring do not receive any retirement allowance that either vests or accrues over the period of employment. Sick benefits do not accrue and are not vested. The City recognizes the expense for sick time when the event obligates the City to pay.

#### Legal actions

The City of Kelowna is currently engaged in certain legal actions, the outcome of which is not determinable at this time. Accordingly, no provision has been made in the accounts for these actions.

The amount of loss, if any, arising from these contingent liabilities will be recorded in the accounts in the period in which the loss is realized.

#### 5. Commitments

#### Agreements, contracts and purchase orders

The City has entered into various agreements and contracts for services and construction with periods ranging from one to five years.

The City has purchase orders open as at December 31, 2007 which have not been recorded in the accounts. Due to an update to the Peoplesoft system in the previous year, the balance of these open purchase orders are not determinable at this time. The funding for the majority of these obligations has been set aside in reserves for future expenditures. These amounts will be recorded in the accounts in the period the goods and services, to which they relate, are received.

#### Landfill closure and post closure costs

As recommended by the Public Sector Accounting Board (PSAB) and regulated by the Ministry of Water, Land and Air Protection, the City has agreed to obligations regarding the operation of the landfill site. These obligations include recognition of closure and post-closure liability. The City's estimated liability for these expenditures is recognized as the landfill site's capacity is used. The reported liability of \$2.8 million (2006 - \$2.8 million) represents the portion of the estimated total expenditure recognized as at

December 31, 2007. The liability and annual expenditure is calculated based on the ratio of current usage to the total capacity of the site and the discounted estimated future cash flows associated with closure and post-closure activities.

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The remaining capacity of the landfill site is estimated at 7.0 million tonnes, which is 89% of the site's total capacity. The discounted future cash flows for closure and post-closure cost is estimated at \$47.0 million as at December 31, 2007. The landfill site is expected to reach its capacity in 2048.

### Kelowna Family Y Centre loan guarantee agreement

The City has, under the terms of the partnering agreement between the City of Kelowna and YMCA-YWCA of Central Okanagan, guaranteed repayment in the event that the YMCA-YWCA of Central Okanagan defaults on a \$1.8 million, 20 year loan. Under the agreement the City shall resume operation of the facility and assume responsibility for the repayment of the debt incurred by the YMCA-YWCA of Central Okanagan. As at December 31, 2007 the outstanding loan balance was \$403,750.

#### Multi-Purpose Facility Public/Private Partnership

The City has, under the terms of the Preferred Share Agreement between the City of Kelowna and RG Properties Ltd., purchased \$6.0 million of preferred shares in RG Arenas (Kelowna) Ltd. at a cost of \$1 per share. The terms and conditions of the purchase are subject to the terms of a Tripartite Agreement between the City of Kelowna, Royal Bank of Canada and RG Arenas (Kelowna) Ltd., RG Properties Ltd., Prospero Canadian Land Investment Fund Ltd. group of companies.

The City has, under the terms of the above noted Tripartite Agreement, committed to the annual purchase of community use time at the Multi-Purpose facility, commencing with Substantial Completion, on November 10, 1999 under the following terms:

(i) \$1.3 million per annum for Years 1 to 3 comprised of a payment of \$1.1 million, which for Years 2 and 3 is subject to a

(all tabular amounts reported in 000's of dollars)

minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum, plus an annual payment of \$150,000 without any adjustment for CPI;

- (ii) \$1.2 million per annum for Years 4 to 7, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum;
- (iii) \$1.2 million per annum for Years 8 to 10, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum, minus \$150,000 per annum;
- (iv) \$1.0 million per annum for Years 11 to 20, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum; and
- (v) \$0.5 million per annum for Years 21 to 30, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum.

The year 2007 represented year 8 of the agreement.

Should the City not exercise, in its sole discretion, its option to renew any future term for community use time in the Multi-Purpose facility, under the above terms it shall be required to make a lump sum payment to RG Arenas (Kelowna) Ltd. on or before the 15<sup>th</sup> day of one of year 6, 11, 16, 21 or 26 commencing with the year of Substantial Completion in the following amounts:

Year 6	\$13.2 million
Year 11	\$11.9 million
Year 16	\$10.4 million
Year 21	\$6.7 million
Year 26	\$4.5 million

Upon such payment, no further amounts will be payable to RG Arenas (Kelowna) Ltd. and the City will have the right to the community use time for the period from the beginning of the year in which the payment was made until November 9, 2029 without any additional payment.

The City did exercise its option to renew the purchase of community use time under the above annual payments terms and accordingly did not make the lump sum payment of \$13.2 million otherwise due to RG Arenas (Kelowna) Ltd. in year 6.

#### **Mission Recreation Park Sports Centre**

The City has under the terms of the design build contract with RG Construction (Mission) Ltd. agreed to pay \$16.6 million for the construction of a sports facility. As at December 31, 2007 there was an outstanding commitment of \$227,800. This will become due as the project is completed.

#### **Mission Recreation Park Aquatic Centre**

The City has under the terms of the pre-load and design build contract with PCL Constructors Westcoast Inc. agreed to pay \$42.6 million for the construction of an aquatic facility. As at December 31, 2007 there was an outstanding commitment of \$30.4 million. This will become due as the project is completed which is estimated to be in early 2009.

#### 6. Investments

#### Kelowna Developments Ltd.

The investment in Kelowna Developments Ltd., a wholly owned subsidiary, is carried at its cost of \$2. The company is inactive with no assets or liabilities and is being retained for potential future use.

#### RG Arenas (Kelowna) Ltd.

The investment in preferred shares in RG Arenas (Kelowna) Ltd. is carried at its cost of \$6.0 million. The shares were purchased under the terms of the Preferred Share Agreement between the City of Kelowna and RG Properties Ltd. and are to be retained until 2028 per the terms of that agreement described in note 5.

#### 7. Letters of credit

In addition to the performance deposits reflected in cash balances, the City is holding irrevocable Letters of Credit in the amount of \$46.0 million (2006 - \$36.5 million) which were received from depositors to ensure their performance of works to be undertaken within the City. These amounts are not reflected in the financial statements but are available to satisfy any liabilities arising from non-performance by the depositors. Included in the \$46.0 million, the City is holding irrevocable Letters of Credit in the amount of \$5.7 million (2006 - \$4.6 million) which are received from developers to ensure payment of development cost charges in future years.



(all tabular amounts reported in 000's of dollars)

#### 8. Capital lease payable

The City has entered into an agreement with Terasen Gas Inc. that has resulted in the creation of the Natural Gas Legacy Fund.

#### Capital lease

Under the terms of the agreement the City entered into a 35 year capital lease with Terasen Gas Inc. on November 1, 2001 for the natural gas distribution system within the City's municipal boundary. The City has prepaid \$47.5 million of the capital lease obligation and has financed the prepayment through debenture debt. The remaining obligation of \$2.5 million, which is included in long term debt, will be paid with annual lease payments of \$260,870 including interest based on Terasen approved pre-tax weighted average cost of capital of 10.072%.

#### **Operating lease**

The City also entered into a 17 year operating lease with Terasen Gas Inc. on November 1, 2001 whereby the City leases back to Terasen Gas Inc. the operations of the gas distribution system. Under the operating lease Terasen Gas Inc. is required to make annual lease payments to the City calculated by a formula specified in the agreement which is based on the total annual revenue generated by the transaction. At the end of the 17 year term Terasen Gas Inc. has the option of making a termination payment to the City equal to the unamortized portion of the City's \$47.5 million prepayment under the capital lease, which is estimated to be \$24.4 million, or negotiate a new 18 year operating lease with a continuation of the annual lease payments which existed under the previous 17 year operating lease.

Annual Lease revenues to date are:

2002	\$5.6 million
2003	\$5.3 million
2004	\$5.8 million
2005	\$4.9 million
2006	\$5.4 million
2007	\$5.2 million

#### 9. City of Kelowna Library Society

In March 1997, the City transferred the Library building and land located on Ellis Street in the City of Kelowna and the related mortgage loan to the City of Kelowna Library Society, a non-profit society. The City has guaranteed the repayment of the mortgage. As at December 31, 2007 the mortgage balance was \$3.4 million. The City has taken back an option to purchase these assets at a nominal value. The Society's financial information is included in with the City of Kelowna Consolidated Financial Statements.

#### 10. Trust Funds

In accordance with PSAB recommendations for local governments, trust funds are not included in the City's Consolidated Financial Statements. The City administers a Cemetery Maintenance Fund for the perpetual care and maintenance of the City owned and operated cemetery. As at December 31, 2007 the Trust Fund balance is \$1.5 million (2006 - \$1.4 million).

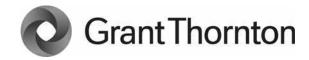
#### 11. Prior year's figures

Certain of the prior year's figures have been restated to conform to the presentation format adopted in the current year.

# Supplementary Financial Section







# Auditors' report on supplementary financial information

Grant Thornton LLP 200 - 1633 Ellis Street Kelowna, BC V1Y 2A8

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To the Members of Council of the City of Kelowna

We have audited and reported separately herein on the consolidated financial statements of the City of Kelowna as at and for the year ended December 31, 2007.

Our audit was conducted for the purpose of expressing an opinion on the consolidated financial statements of the City taken as a whole. The supplementary information on the financial position, financial activities of operations of the individual funds and the schedule of receipts and disbursements of Federal Gas Tax for the year ended December 31, 2007 included in the following supporting schedules are presented for the purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

Kelowna, BC

March 17, 2008

Grant Thornton LIP

Partners

Partners
Kevin Crookes, CA, CBV
Paul F, Gallo, CA
Mike Gilmore, CA, CFP
James R. Grant, CA
Bill McTavish, CGA, CA
Dan Vass, CA
J. Kim Ward, CA, CFP
Bill Winters, CA, CFP



# Statement of Financial Position - by Fund As at December 31, 2007 (in thousands of dollars)

Financial Assets		General Fund 2007		Airport Fund 2007		Electrical Fund 2007		Waste- water Fund 2007		Water Fund 2007
Cash and temporary investments	\$	97,713	\$	12,588	\$	481	\$	9,956	\$	1,318
Accounts receivable	Ф	12,833	Ф	2,286	Ф	2,756	Þ	1,587	Þ	1,318
Accrued interest		1,208		2,200		2,730		1,307		001
Land held for resale		817		_		_		_		_
Long term investments		6,000		_		_		_		_
Municipal Finance Authority debt reserve		1,844		-		=		2,070		258
Other		1,951		121		_		2,070		12
Due from other funds		5,187		121		3,500				12
Due from other rands	-	127,553		14,995		6,737		13,635	-	2,249
	-	127,333		17,773		0,737		13,033	-	2,277
Liabilities										
Accounts payable		39,187		533		1,650		369		41
Due to other funds		-		8,687		=		=		=
Performance deposits		5,287		213		=		=		=
Deferred revenue		22,000		-		=		3,000		24
Deferred development cost charges		-		-		=		=		-
Municipal Finance Authority debt reserve										
Cash deposits		501		-		=		581		75
Demand notes		1,343		-		=		1,489		183
Long term debt	_	37,135						22,035	_	1,183
	_	105,453		9,433		1,650		27,474	_	1,506
Net Financial Assets (Liabilities)	_	22,100		5,562		5,087		(13,839)	-	743
Non Financial Assets										
Inventory		1,009		-		235		131		79
Work in progress, at cost		98,978		8,226		5,408		19,922		1,426
Capital	_	568,243		46,866		36,737		178,931		63,567
	_	668,230		55,092		42,380		198,984	_	65,072
Net Financial Position	\$_	690,330	\$.	60,654	\$	47,467	\$	185,145	\$_	65,815
Fund Position									_	
Operating surplus (deficit)		22,779		(8,154)		3,185		(9,539)		(203)
Reserves for future expenditures		36,449		13,716		2,137		15,245		2,253
Statutory reserve funds		-		-		=		=		-
Equity in capital assets	_	631,102		55,092		42,145		179,439	_	63,765
	\$ _	690,330	\$ :	60,654	\$	47,467	\$	185,145	\$ _	65,815

Nat. Gas Legacy Fund 2007	Statutory Reserves 2007	Festivals Kelowna 2007	Library Society 2007	Consolidation Adjustments 2007	Consolidated 2007	Consolidated 2006
\$ 2,485	\$ 69,706	\$ 8	\$ 168	\$ -	\$ 194,423	\$ 177,375
864	5,889	53	22	=	26,951	23,261
-	_	_	_	_	1,208	941
-	_	_	_	_	817	838
_	_	_	_	_	6,000	6,000
2,117	-	-	_	-	6,289	5,197
-	-	-	_	-	2,106	1,370
				(8,687)		
5,466	75,595	61	190	(8,687)	237,794	214,982
427		10	25		42,242	30,278
42/	_	10	23	(8,687)	42,242	50,276
_	_	_	_	(0,007)	5,500	4,199
_	_	_	_	_	25,024	27,883
-	43,809	_	_	_	43,809	41,759
					,	Ź
638	-	-	-	-	1,795	1,489
1,479	-	-	-	=	4,494	3,708
39,783			3,444		103,580	79,281
42,327	43,809	10	3,469	(8,687)	226,444	188,597
(36,861)	31,786	51	(3,279)		11,350	26,385
-	-	-	-	-	1,454	1,001
=	-	-	-	-	133,960	114,115
55,609			8,007		957,960	868,600
55,609			8,007		1,093,374	983,716
\$ 18,748	\$ 31,786	\$ 51	\$ 4,728	\$ 	\$ 1,104,724	\$ 1,010,101
2,922	-	51	166	_	11,207	9,081
2,722	_	<i>J</i> 1	-	_	69,800	63,145
_	31,786	<u>-</u>	_	_	31,786	30,893
15,826	-	_	4,562	_	991,931	906,982
\$ 18,748	\$ 31,786	\$ 51	\$ 4,728	\$ 	\$ 	\$ 1,010,101



# Statement of Financial Activities - by Fund For the Year Ended December 31, 2007 (in thousands of dollars)

		General Fund 2007	Airport Fund 2007		Electrical Fund 2007	Waste- water Fund 2007
Revenue						
Taxation	\$	82,754	\$ _	\$	_	\$ 2,279
Fees and charges		42,955	14,631		22,954	11,240
Interest earned		2,916	727		506	604
Stat Reserve Cont to Capital		8,438	-		-	45
DCC Contributions		16,459	-		-	5,358
Contribution from other governments		21,219	445		-	1,824
Other Capital Contributions		122	-		-	452
		174,863	15,803		23,460	21,802
Expenditures						
General government services		14,330	_		_	_
Protective services		35,173	_		_	_
Transportation services		75,561	_		_	_
Recreational and cultural services		46,976	_		_	_
Other services		17,081	_		_	_
Airport operations		-	14,988		_	_
Electrical utility		_	-		25,181	_
Wastewater utility		_	_			19,937
Water utility		_	_		_	-
Debt Charges		913	_		_	1,811
		190,034	14,988	,	25,181	21,748
Net Revenue (Expenditure)		(15,171)	815		(1,721)	54
Debt issuance		29,867	-		-	-
Debt repayment		(380)	-		=	(1,443)
Transfer (to) from other funds	_	920	(25)		(5,225)	(11)
Increase (decrease) in fund balances	\$	15,236	\$ 790	\$	(6,946)	\$ (1,400)
Fund balance, beginning of year		43,992	4,772		12,268	7,106
Fund balance, end of year	\$ _	59,228	\$ 5,562	\$	5,322	\$ 5,706

<b>Water Fund</b> <u>2007</u>	Natural Gas Legacy Fund 2007	Statutory Reserve Funds 2007	Festivals Kelowna 2007		Library Society 2007	C	Consolidated 2007		Consolidated 2006
\$ 1,242 \$	_	\$ _	\$ 229	\$	-	\$	86,504	\$	80,943
5,749	5,251	676	346		730		104,532		94,291
106	-	1,240	-		-		6,099		6,196
72	-	(8,555)	-		=		=		-
442	-	=	_		-		22,259		27,132
-	-	_	_		_		23,488		19,957
		2,347				_	2,921		5,298
7,611	5,251	(4,292)	575		730	_	245,803		233,817
							14 220		11 121
-	_	-	_		-		14,330		11,121
-	_	-	-		-		35,173 75,561		32,438 67,498
-	_	-	524		-		47,500		43,970
-	_	-	324		188		47,300 17,269		29,169
=	<del>-</del>	-	-		100		14,988		14,573
-	-	_	<del>-</del>		_		25,181		20,522
-	_	_	_		-		19,937		13,387
6,509	_	_	_		_		6,509		10,875
162	2,933	_	_		314		6,133		6,230
6,671	2,933		524		502	_	262,581		249,783
0,071					302	_	202,501		219,703
940	2,318	(4,292)	51		228		(16,778)		(15,966)
_	-	=	_		_		29,867		_
(157)	(1,714)	_	_		(228)		(3,922)		(4,050)
(337)	(-y·y	5,185	_		_		507		-
(001)				,		_		•	
\$ 446 \$	604	\$ 893	\$ 51	\$	-	\$	9,674	\$	(20,016)
1,604	2,318	30,893	-		166		103,119		123,135
\$ 2,050 \$	2,922	\$ 31,786	\$ 51	\$	166	<b>\$</b> _	112,793	\$	103,119

# **Statement of Reserves and Surplus - by Fund For the Year Ended December 31, 2007**

(in thousands of dollars)

	General Fund <u>2007</u>		Airport Fund <u>2007</u>	Electrical Fund <u>2007</u>		Waste- water Fund <u>2007</u>
Reserves for future expenditures	\$ 36,449	\$	13,716	\$ 2,137	\$	15,245
Surplus  Balance, beginning of year  Add:	1,133		(4,891)	9,242		1,420
Transfer from reserve for future expenditure Increase (decrease) in fund balance Deduct:	21,058 15,236		5,422 790	1,328 (6,946)		681 (1,400)
Transfer to reserve for future expenditure Balance, end of year	14,647 22,780		9,475 (8,154)	3,184	,	10,240 (9,539)
Fund balance, end of year	\$ 59,229	\$	5,562	\$ 5,321	\$	5,706
Statement of Equity in Capital Assets - by Fur For the Year Ended December 31, 2007 (in thousands of dollars)	ıd					
Balance, beginning of year	\$ 582,327	\$ _	46,928	\$ 34,093	\$	164,815
Contributions to Capital Assets Operating fund Trust and other funds Statutory reserve funds Public Federal government	12,087 3,758 8,437 177 923		8,164 - - -	7,993 - - - -		5,377 - 45 -
Provincial government Development cost charge contribution Developers Proceeds from the sale of capital assets	6,701 16,459 2,185 122 50,849	-	- - - - 8,164	59		1,338 5,358 452 - 12,570
Debt Retirement  Retirement of debt  Retirement of short-term debt  Actuarial increase in sinking funds	381 - 230 611	-	- - - -	- - - -	,	1,442 - 612 2,054
Asset disposal at original cost	(2,685)					
Balance, end of year	\$ 631,102	\$	55,092	\$ 42,145	\$	179,439
Capital asset additions  Contributions to capital assets  Debt Issuance  Total capital assets acquired  Assets disposal at original cost	\$ 50,849 29,867 80,716 (2,685)	\$	8,164 - 8,164	\$ 8,052 - 8,052	\$	12,570 - 12,570
Increase in capital assets	\$ 78,031	\$	8,164	\$ 8,052	\$	12,570

	Water Fund 2007		Natural Gas Legacy Fund 2007		Festivals Kelowna <u>2007</u>		Library Society <u>2007</u>	Consolidated 2007		Consolidated 2006
\$_	2,253	\$		\$ _	_	\$.	_	\$ 69,800	\$	63,145
	(307)		2,318		-		166	9,081		19,435
	596 446		<del>-</del> 604		51		-	29,085 8,781		31,892 (13,072)
- - \$ =	938 (203) 2,050	\$	2,922 2,922	\$ =	51 51	\$	166 166	\$ 35,740 11,207 81,007	\$	29,174 9,081 72,226
\$ _	60,982	\$	13,503	\$ -		\$.	4,334	\$ 906,982	\$	791,254
	1,916		-		-		-	35,537		55,803
	_		-		-		-	3,758		2,786
	72		-		-		-	8,554 177		20,439 66
	<del>-</del>		_ _		_		-	923		895
	-		_		_		_	8,039		4,558
	236		-		_		-	22,053		26,335
	207		-		-		-	2,903		1,342
_	2,431			-	<del>-</del>		<del>-</del>	<b>122 82,066</b>		112,224
_	2,431			-						112,227
	157		1,713		-		229	3,922		4,050
	-		-		-		-	_		156
-	195 352		609	-			220	1,646		1,331
_	332		2,322	-			229	5,568		5,537
-				-				(2,685)		(2,033)
\$=	63,765	\$	15,825	\$ =		\$ :	4,563	\$ 991,931	\$	906,982
\$	2,431	\$	-	\$	-	\$	-	\$ 82,066	\$	112,224
_	-			-	-			29,867		
	2,431		-		_		-	111,933 (2,685)		112,224
_		<b>.</b>		-	<del>-</del>				Φ.	(2,033)
\$=	2,431	\$		\$ =		\$:		\$ 109,248	\$	110,191

## **Debenture Debt - General Fund** as at December 31, 2007

(in thousands of dollars)

			Debenture	Sinking Fund		Current
Year of	Purpose		Balance	Balance	Amount	Interest
Maturity			Dec. 31/07	<b>Dec. 31/07</b>	of Issue	Rate
	<b>Public Works</b>		_			%
2019	South Pandosy Spec Area 1	\$	167 \$	67 \$	234	5.99
2019	South Pandosy Spec Area 2		291	119	410	5.99
2021	Downtown Parkade		1,545	655	2,200	7.42
2022	Chapman Parkade		3,391	680	4,071	5.37
	<b>Local Improvements</b>					
2009	Local Improvements		-	54	54	6.50
2010	Local Improvements		189	677	866	6.50
2011	Local Improvements		202	508	710	10.25
2011	Local Improvements		21	54	75	7.42
2014	Local Improvements		263	304	567	9.52
2016	Local Improvements		224	169	393	4.00
2016	Local Improvements		153	116	269	7.42
2017	Local Improvements		34	20	54	5.85
2019	Local Improvements		49	20	69	5.49
	Recreation and Cultural					
2007	Parkland Acquisition		=	826	826	6.10
2011	Brandt's Creek		342	658	1,000	4.00
2021	Kokanee Gymnastics Facility		397	103	500	5.69
2027	Mission Aquatic Centre		27,500	_	27,500	4.82
2027	Kokanee Gymnastics Facility		800	-	800	4.82
		-	35,568	5,030	40,598	
	Short Term Debt	-				
2013	Cedar Avenue Land		700	0	700	Prime
2013	Agresso Software System		867	0	867	Prime
2013	rigiesso software system	-	1,567	0	1,567	Time
		\$ -	37,135 \$	5,030 \$	42,165	

# Debenture Debt - Wastewater Fund as at December 31, 2007 (in thousands of dollars)

(iii tiiousaii	us of donars)		D.I.	C. I. E. I			<b>a</b>
Year of	Purpose		Debenture Balance	Sinking Fund Balance		Amount	Current Interest
Maturity			Dec. 31/07	Dec. 31/07		of Issue	Rate
2010	Specified Area Programs	Ф	150 0	5.40	Ф	605	%
2010	Spec. Area 13 - Mission	\$	152 \$		\$	695	6.50
2013	Spec. Area 6 - Black Mtn/Toovey		464	676		1,140	6.25
2013	Spec. Area 14 - N. Glenmore		57 1.5	82		139	5.50
2013	Spec. Area 15 - Belgo Molnar		15	22		37	6.25
2015	Spec. Area 17 - Mission Flats		700	650		1,350	4.75
2018	Spec. Area 18 - Caramillo		90	45		135	5.55
2018	Spec. Area 19 - Poplar Point		51	26		77	5.55
2022	Spec. Area 22A- Gerstmar		33	6		39	6.06
2024	Spec. Area 21A- McKenzie Bench		1,221	129		1,350	4.98
2024	Spec. Area 22B- Vista Rd		72	7		79	4.98
2024	Spec. Area 22C- Hein Rd		241	25		266	4.98
2024	Spec. Area 22D- Elwyn Rd		134	15		149	4.98
2024	Spec. Area 22E- Dease Rd		87	9		96	4.98
2024	Spec. Area 22F- Mills Rd		310	32		342	4.98
2024	Spec. Area - Campion Cambro		791	83		874	4.98
2024	Spec. Area 30- Acland		330	34		364	4.98
2025	Spec. Area 20-North Rutland		6,355	467		6,822	4.17
2025	Spec. Area 28A-Okaview		595	43		638	4.17
	Sewer Improvement Programs						
2008	Glenmore Trunk Main		-	168		168	5.50
2008	Sewer System Improvements		-	21		21	5.50
2009	Sewer Trunk Main		141	647		788	5.00
2009	Mission Sewer Trunk Main		59	269		328	5.00
2010	Sewer System Improvements		41	117		158	4.00
2014	Long St. Sewer Main Replacement		36	28		64	5.49
2014	Glenwood Sewer Main Replacement		50	40		90	5.49
2019	Byrns Baron Main		3,301	565		3,866	4.98
	Sewage Treatment Plant						
2009	KPCC Upgrade #1		448	2,052		2,500	5.00
2011	KPCC Administration Building		342	658		1,000	4.00
2011	Sewer Treatment Plant Upgrade		435	840		1,275	4.00
2011	KPCC Sewer Treatment Plant		683	1,317		2,000	7.42
2011	KPCC Administration Building		239	461		700	7.42
2011	Sewer Treatment Plant Stage II		102	198		300	7.42
2014	Sewer Treatment Plant Phase III		4,460	3,540		8,000	5.99
		\$ _	22,035 \$	13,815	\$ _	35,850	



# Debenture Debt - Water Fund as at December 31, 2007 (in thousands of dollars)

Year of Maturity	Purpose	 Debenture Balance Dec. 31/07	Sinking Fund Balance Dec. 31/07	 Amount of Issue	Current Interest Rate
	Specified Area Programs				%
2010	Spec. Area 13 - Mission	\$ 83 \$	298	\$ 381	6.50
2023	Spec Area 16 - Byrns	34	5	39	4.78
2024	Spec Area 18 - Lakeshore	21	3	24	4.98
	Water Improvement Programs				
2008	Poplar Point Reservoir Covers	-	386	386	5.50
2008	Water System Improvements	-	118	118	5.50
2009	Cadder Ave Improvements	12	58	70	5.00
2009	Wilson Ave Improvements	11	49	60	5.00
2009	McDougal Ave Improvements	7	18	25	5.00
2010	Water System Improvements	83	235	318	4.00
2011	Water System Improvements	106	204	310	4.00
2011	Knox Mountain Reservoir	341	659	1,000	4.00
2011	Dilworth Reservoir Repairs	85	165	250	7.42
2011	Caramillo Pressure Valve	17	33	50	7.42
2011	Knox Mountain Reservoir	186	358	544	7.42
2012	Poplar Point	197	276	473	5.85
		\$ 1,183	2,865	\$ 4,048	

# **Debenture Debt - Natural Gas Legacy Fund** as at December 31, 2007

(in thousands of dollars)

(III tiibusa	ilus oi uollais)				
2018	Leased Capital Assets	\$ 22,579 \$	7,221 \$	29,800	6.01
2018	Leased Capital Assets	14,775	4,725	19,500	3.15
		\$ 37,354 \$	11,946 \$	49,300	

#### Reserves and Surplus - 5 Year Comparison

(in thousands of dollars) Actual Actual Actual Actual Actual **2007** <u>2006</u> <u>2005</u> <u>2004</u> <u>2003</u> **Surplus and Reserves for Future Expenditure General Fund** Reserves 36,449 42,859 47,368 46,178 49,504 Surplus 22,780 1,133 3,167 3,122 3,113 Airport Fund 13,716 9,663 8,165 7,083 6,605 Reserves (3,444)Surplus (deficit) (8,154)(4,891)(2,923)(5,432)**Electrical Fund** Reserves 2,137 3,026 3,078 3,131 3,020 9,376 8,574 Surplus 3,184 9,242 8,878 Wastewater Fund Reserves 15,245 5,686 3,795 3,021 2,367 (9,539)7,297 10,749 Surplus (deficit) 1,420 8,555 Water Fund Reserves 2,253 1,911 3,457 4,696 2,862 Surplus (deficit) (203)(307)1,082 1,632 2,549 **Natural Gas Legacy Fund** Surplus 2,922 2,318 1,270 2,248 2,137 Festivals Kelowna Surplus 51 **Library Fund** Surplus 166 166 166 166 166 Total Surplus and Reserves for Future Expenditures \$ 81,007 72,226 85,298 87,156 84,324 **Statutory Reserves** 25,358 26,927 Capital Works Machinery and Equipment 24,355 32,619 30,403 Land Sales 5,336 4,661 3,095 4,843 4,297 **Parking** 1,092 2,123 1,852 1,769 1,877 **Total Statutory Reserves** 31,786 30,893 37,837 37,098 32,993 **Deferred development cost charges** 43,809 41,759 53,358 48,162 36,599 156,602 144,878 176,493 153,916 172,416



#### Capital Expenditures and Funding Sources For the Year Ended December 31, 2007 (in thousands of dollars)

	Operating Fund	Fed/Prov Funding	Statutory Reserves	Developer / Public	Borrowing/ Other	Actual 2007	Actual 2006
General Fund		<u> </u>					
Land							
Transportation services \$	1,570 \$	1,363 \$	518 \$	2,571 \$	1,736 \$	7,758 \$	10,092
Environment Health	-	-	-	-	_	-	12,569
Public health and welfare	13	-	306	<del>-</del>	-	319	57
Recreation and cultural services	679	-	655	2,764	-	4,098	8,208
Other		1 2 (2	1 470	34	1.726	34	902
	2,262	1,363	1,479	5,369	1,736	12,209	31,828
Buildings							
General government services	418	-	-	-	_	418	135
Protective services	943	=	-	-	-	943	5
Transportation services	128	_	31	_	_	159	5
Recreation and cultural services	10,082	2,415	62		746	13,305	4,618
	11,571	2,415	93		746	14,825	4,763
F :							
Engineering Structures General government services							101
Transportation services	16,262	3,092	1,671	13,313	5,099	39,437	34,208
Environmental health services	114	22	2,781	13,313	3,099	2,917	3,941
Public health and welfare	-		2,701	_	_	2,917	161
Recreation and cultural services	3,904	698	333	255	_	5,190	8,106
	20,280	3,812	4,785	13,568	5,099	47,544	46,517
		· · · · · · · · · · · · · · · · · · ·		,	·		
Machinery and Equipment							
General government services	994	-	29	-	867	1,890	479
Protective services	233	-	87	-	-	320	349
Transportation services	1,441	-	1,908	4	-	3,353	2,356
Environmental health services	33	-	57	-	-	90	507
Recreation and cultural services	396	34	(1)	2	54	485	434
	3,097	34	2,080	6	921	6,138	4,125
Total General Fund \$	37,210 \$	7,624 \$	8,437 \$	18,943	8,502 \$	80,716 \$	87,233

### Capital Expenditures and Funding Sources (continued) For the Year Ended December 31, 2007

(in thousands of dollars)

	Operating Fund	Fed/Prov Funding	Statutory Reserves	Developer / Public	Borrowing/ Other	Actual 2007	Actual 2006
Total General Fund	\$ 37,210	\$\$	8,437 \$	18,943 \$	8,502 \$	80,716 \$	87,233
Airport Fund							
Buildings	7,609	_	_	_	_	7,609	1,884
Engineering Structures	505	-	_	_	-	505	6,467
Machinery and Equipment	50_				<u> </u>	50_	318
	8,164					8,164	8,669
Electric Utility Fund							
Engineering Structures	7,603	_	_	59	_	7,662	3,220
Machinery and Equipment	390	_	_	_	_	390	344
, , ,	7,993			59		8,052	3,564
Wastewater Utility Fund							
Engineering Structures	421	1,338	45	5,810	4,939	12,553	6,784
Machinery and Equipment	17	· -	_	, -	, -	17	67
	438	1,338	45	5,810	4,939	12,570	6,851
Water Utility Fund							
Land	_	_	_	_	_	_	2
Engineering Structures	1,423	_	72	443	462	2,400	5,887
Machinery and Equipment	31_					31	18
	1,454		72	443	462	2,431	5,907
Natural Gas Legacy Fund							
Leased Gas Distribution Syste					<del>-</del> -		
					<del>-</del> -	<del></del>	
	\$55,259	\$\$	8,554 \$	25,255 \$	13,903 \$	111,933 \$	112,224



# Consolidated Expenditures By Function and Object For the Year Ended December 31, 2007 (in thousands of dollars)

								Recreation/						
		General <u>Gov't</u>		Protective Services		Trans. <u>Services</u>		Cultural Services		her <u>vices</u>	<u>1</u>	Airport Services		Electrical Services
Salaries and Benefits	S	8,778	•	16,494	•	6,342	•	7,550 \$	2 2	,610	\$	2,128	•	114
	Φ	,	Φ		Φ		Φ	*					Φ	
Contract and Professional Services		1,848		1,559		12,761		6,570	6	,478		2,244		750
RCMP Contract		-		14,276		-		-		-		283		_
Materials and Supplies		4,008		987		3,493		3,013	1	,239		1,630		15,308
Equipment		186		257		1,678		1,052	1	,447		15		-
Allocations		(2,934)		-		(162)		(81)		(848)	)	572		952
Cost Recoveries		(315)		(22)		(157)		(94)		(1)	)	(469)		_
Grants and External Transfers		280		49		_		4,880	1	,728		_		_
Utilities		171		310		899		1,009		68		421		5
Capital Assets		2,308		1,263		50,707		23,078	3	,359		8,164		8,052
	Ī	14,330		35,173		75,561		46,977	17	,080	_	14,988		25,181
Debt Interest and Fiscal Services		913		-		-		_		-		-		-
	\$	15,243	\$	35,173	\$	75,561	\$	46,977	S 17	,080	- \$	14,988	\$	25,181

					_			Total		
Waste- water <u>Services</u>	Water Services	Nat. Gas Legacy <u>Services</u>	Festivals Kelowna Services	Library Services		Actual <u>2007</u>	Actual <u>2006</u>	Actual <u>2005</u>	Actual <u>2004</u>	Actual <u>2003</u>
\$ 2,561	\$ 1,630	\$ - \$	177 \$	S 20	\$	49,404 \$	45,209 \$	41,593 \$	40,085 \$	37,652
635	352	_	23	43		33,263	28,039	26,727	26,597	23,053
_	_	_	-	_		14,559	14,014	12,659	11,385	11,122
628	771	-	324	9		31,410	29,379	27,084	27,386	25,184
411	235	-	-	3		5,284	4,511	3,515	3,501	3,059
2,049	503	-	-	_		51	22	79	(474)	(112)
-	(5)	-	-	(2)		(1,065)	(722)	(865)	(801)	(874)
_	-	-	-	_		6,937	6,577	5,813	6,085	5,016
1,083	592	-	-	115		4,673	4,300	3,821	3,638	3,587
12,570	2,431					111,932	112,224	76,392	64,139	66,169
19,937	6,509		524	188	_	256,448	243,553	196,818	181,541	173,856
1,811	162	2,933	_	314		6,133	6,230	6,018	6,197	6,462
\$ 21,748	\$ 6,671	\$ 2,933 \$	524 \$	502	\$_	262,581 \$	249,783 \$	202,836 \$	187,738 \$	180,318



#### Schedule of Receipts and Disbursements of Federal Gas Tax For the Year Ended December 31, 2007 (in thousands of dollars)

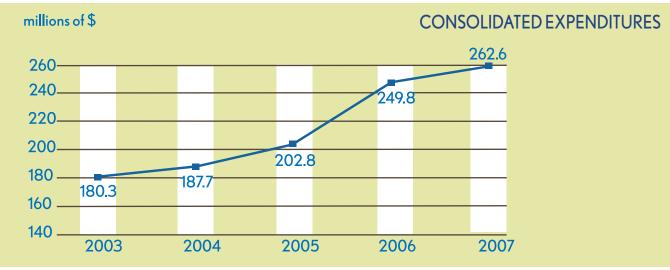
	Actual 2007	-	Actual 2006
Federal Gas Tax Agreement Funds			
Balance, beginning of the year	\$ 1,275	\$	834
Add:			
Amount received during the year	1,116		833
Interest earned	48		34
Deduct:			
Program expenditures	802		426
Balance, end of the year	\$ 1,637	\$	1,275

#### Federal Gas Tax

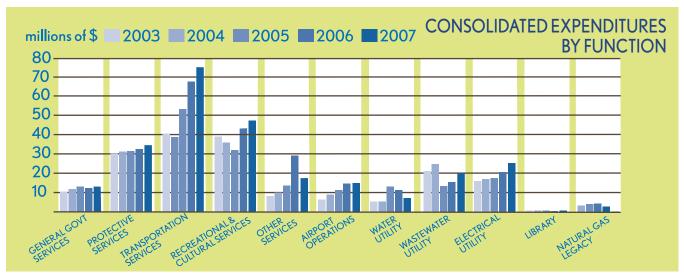
Gas Tax funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the Municipality and the Union of British Columbia Municipalities. Gas tax funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements.

## Statistical Section

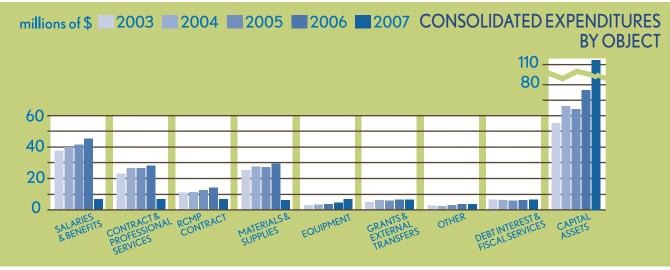




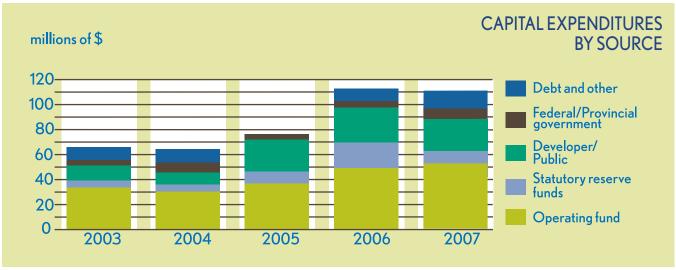
Source: City of Kelowna Financial Services Department



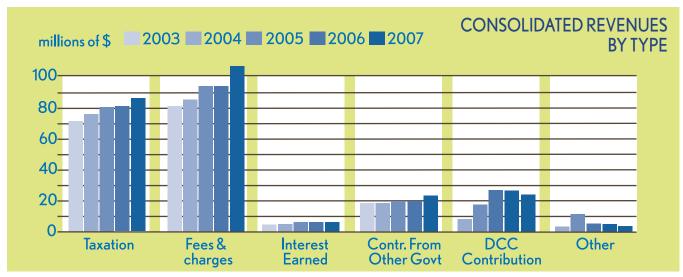
Source: City of Kelowna Financial Services Department



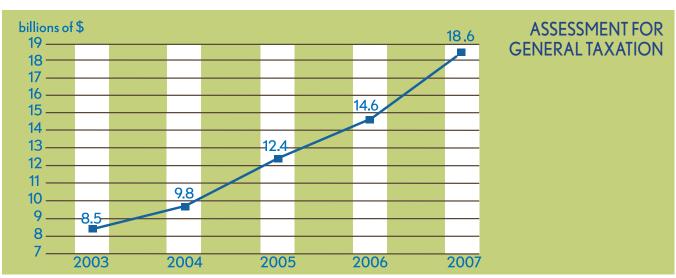
Source: City of Kelowna Financial Services Department



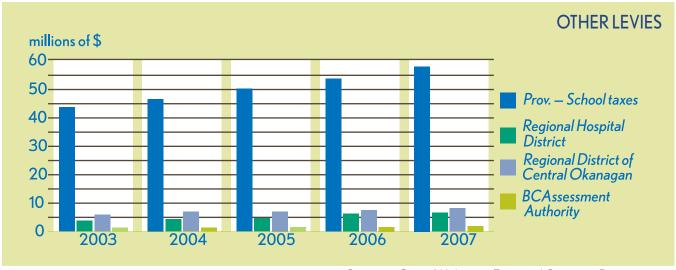
Source: City of Kelowna Financial Services Department



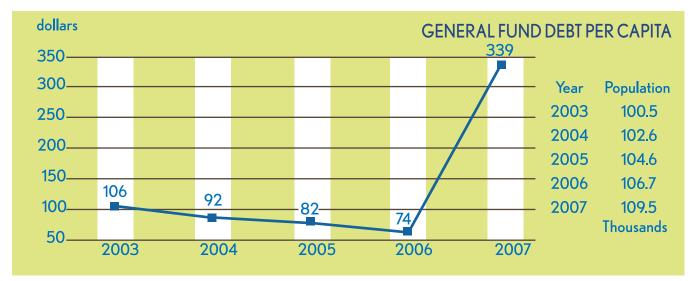
Source: City of Kelowna Financial Services Department



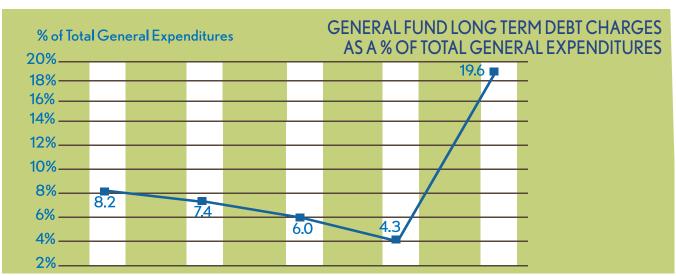
Source: City of Kelowna Financial Services Department



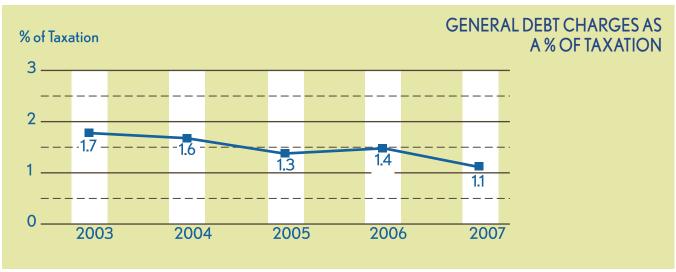
Source: City of Kelowna Financial Services Department



Source: City of Kelowna Financial Services Department



Source: City of Kelowna Financial Services Department

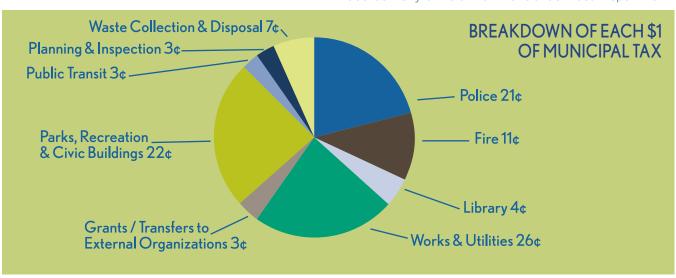


Source: City of Kelowna Financial Services Department

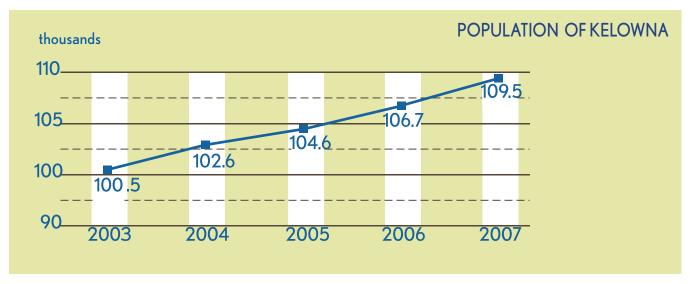
thousands of \$				TAXES	COLLECTED
Current Year's Levy Current Taxes Collected Current Taxes Outstanding Percentage of Taxes Collected	2003 127,009 125,077 1,932 <b>98.5</b> %	<b>2004</b> 135,660 133,399 2,261 <b>98.3%</b>	<b>2005</b> 144,889 142,851 2,038 <b>98.6%</b>	<b>2006</b> 155,241 152,539 2,702 <b>98.3%</b>	<b>2007</b> 166,013 163,255 2,758 <b>98.3%</b>
	TC	OP TEN PRINC	CIPAL CORPO	RATE TAXPAY	ERS - 2007
1	I NI		т.	LD I	

	Legal Name	Type of Property
1	Orchard Park Shopping Centre Holdings Inc	Orchard Park Shopping Mall
2	Grand Okanagan Resort	Hotel and Convention Centre
3	Inland Natural Gas Co	Gas Utility
4	McIntosh Properties Ltd	Orchard Plaza
5	Tolko Industries Ltd	Lumber Industry
6	Dilworth Shopping Centre	Dilworth Shopping Plaza
7	4231 Investments Ltd	Spall Plaza
8	FortisBC Inc.	Electrical Utility
9	Al Stober Construction Ltd	Developer
10	Victor Projects Ltd	Developer

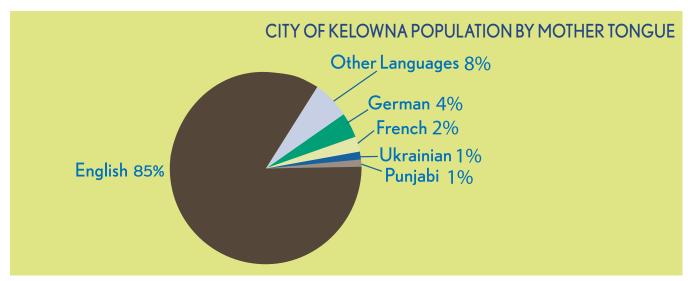
Source: City of Kelowna Financial Services Department



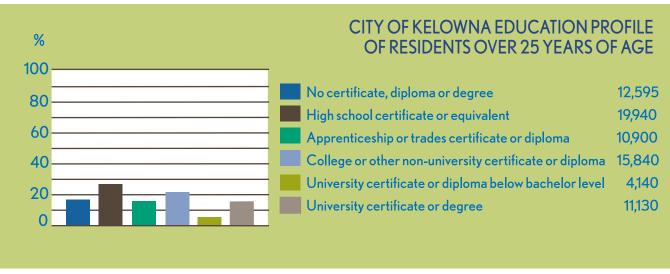
Source: City of Kelowna Financial Services Department



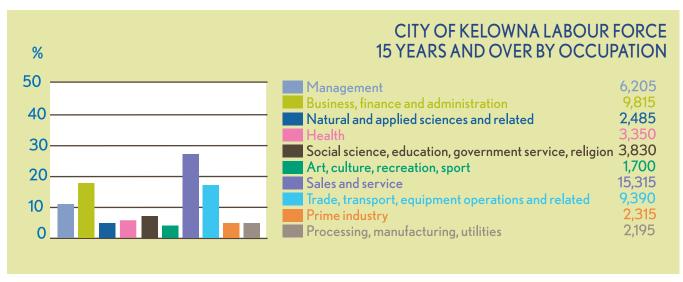
Source: Statistics Canada: 2006 Census and City of Kelowna Research and Strategic Planning Division.



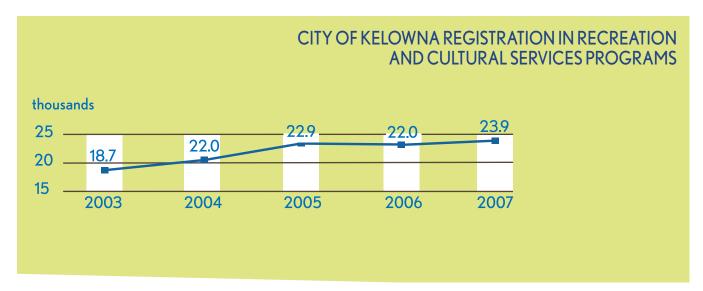
Source: Statistics Canada: 2006 Census.



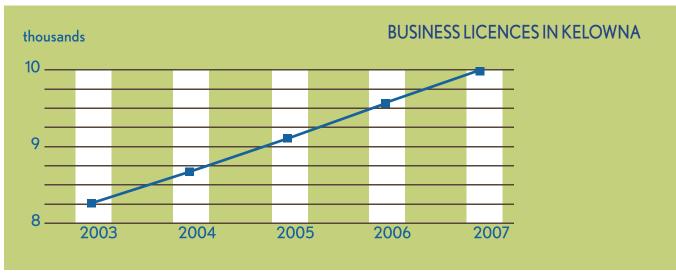
Source: Statistics Canada: 2006 Census.



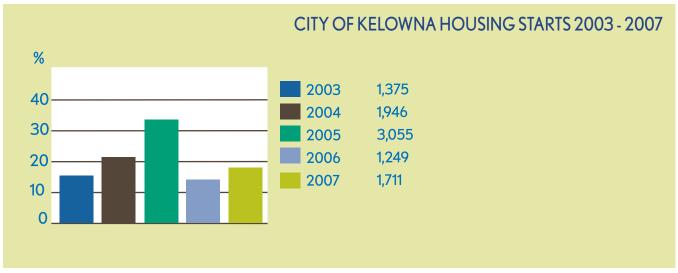
Source: Statistics Canada: 2006 Census.



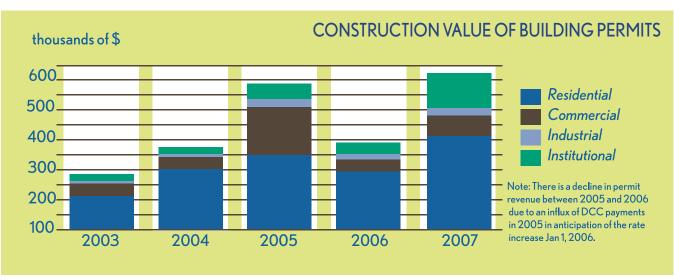
Source: City of Kelowna Recreation, Parks and Cultural Services Department.



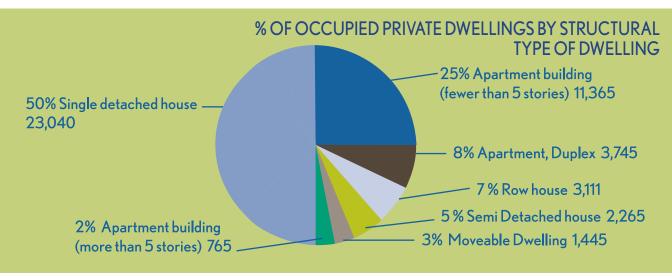
Source: City of Kelowna Business Licence system.



Source: Regional District of Central Okanagan, Region Wide Building Statistics and City of Kelowna Building Permit Issuances.



Source: City of Kelowna Permits System.



Source: Statistics Canada: Census 2006 and City of Kelowna Research and Strategic Planning Division.

## 2007 Permissive Tax Exemptions Provided by Council (municipal portion only)

	Value of Tax		Value of Tax
Organization	Exemption 2007	Organization	Exemption 2007
Art Gallery, Museum, Cultural Purpose		Kelowna Music Society	3,322
Central Okanagan Heritage Society	5,448	Kelowna Sr. Citizens Society of BC	1,993
Centre Culturel Francais De L'Okanagan	1,648	Kelowna Youth Outreach Care Society	
Kelowna Art Gallery	51,833	KGH - Rutland Auxiliary Thrift Shop	6,400
Kelowna Centennial Museum Association	5,083	Ki-Low-Na Friendship Society	
Kelowna Centennial Museum Association	· ·	Ki-Low-Na Friendship Society	
Okanagan Military Museum Association	•	Lifestyle Equity Society	•
Roman Catholic Bishop of Nelson		MADAY Society for Seniors	
Rotary Centre for the Arts	75,939	National Society of Hope	
Athletic or Service Club		National Society of Hope	·
Boy Scouts of Canada		National Society of Hope	
Boy Scouts of Canada		New Opportunities for Women	
Central Okanagan Heritage Society		New Opportunities for Women	
Central Okanagan Parks and Wildlife Trust		New Opportunities for Women	
Central Okanagan Parks and Wildlife Trust		OK Independent Living Society	
Central Okanagan Parks and Wildlife Trust		OK Independent Living Society	
Central Okanagan Small Boat Association	· ·	OK Independent Living Society	
East Kelowna Community Hall Association		Okanagan Families Society	
Ellison Parks & Recreation	, -	Okanagan Families Society	
Kelowna Badminton Club	· · · · · · · · · · · · · · · · · · ·	Okanagan Families Society	
Kelowna Cricket Club		Okanagan Families Society	
Kelowna Curling Club		Okanagan Halfway House Society	· ·
Kelowna Fish & Game Club		Okanagan Halfway House Society	· ·
Kelowna Lawn Bowling Club		Orchard City Abbeyfield Society	·
Kelowna Major Mens' Fastball		Resurrection Recovery Resource Society	
Kelowna Yoga House Society		Resurrection Recovery Resource Society	
Nature Trust of B.C.	,	Resurrection Recovery Resource Society	
Nature Trust of B.C.  Nature Trust of B.C.	,	Royal Canadian Legion	
	,	S.P.C.A.	· ·
Nature Trust of B.C	•	The Kelowna Community Food Bank Society	•
OK Mission Community Hall		The Salvation Army Kelowna Community Resou	
Rutland Minor Fastball	· ·	Construction (Elderly Citizens) Act	irce Centre J,033
Rutland Park Society	,	Capital News Centre	106.756
Charitable or Philanthropic		Oak Lodge Center Ltd.	
Building Healthy Families	1103	Seventh Day Adventist Church	
Canadian Mental Health		Non-profit organization using Municipal Build	
Central Okanagan Child Development Associa	,	Boys & Girls Club	
Central Okanagan Emergency Shelter		Boys & Girls Club	-
Columbus Holding Society		Boys & Girls Club	
Columbus Holding Society		Boys & Girls Club	
Columbus Holding Society		Boys & Girls Club	
Father DeLestre Columbus Society		Kelowna & District Safety Council	
German - Canadian Harmonie Club		Kelowna Regional Library	
Good Samaritan	33,162	Private Hospital Licensed Under Community (	Care Facility Act
Howard-Fry Housing Society	1,063	Canadian Cancer Society	
Kalano Club		Crossroads Treatment Centre	5,085
Kelowna & District Society for Community Livir	ng8,548	Crossroads Treatment Centre	
Kelowna Centre for Positive Living		Interior Health Authority	12,973
Kelowna Child Care Society	2,490	Interior Health Authority	
Kelowna Community Resources & Crisis Centr	re	Interior Health Authority	63,502
Kelowna Drop-in & Info Centre		Public Worship\Church Hall	
Kelowna Gospel Mission Society	1,469	Christian Science Society	
Kelowna Gospel Mission Society	1,495	Kelowna Free Methodist Church	
Kelowna Gospel Mission Society		Kelowna Victory Life Fellowship	2,390
Kelowna Gospel Mission Society	4,817		
Kelowna Italian Club		TOTAL MUNICIPAL TAXES EXEMPTED	
		by Council in 2007	1,127,614



